# **UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, DC 20549** 

	FORM 10	)-Q
X	QUARTERLY REPORT PURSUANT TO SECTION 13 OR 1934	15(d) OF THE SECURITIES EXCHANGE ACT OF
	For the quarterly period ended September 27, 2003	
	OR	
	TRANSITION REPORT PURSUANT TO SECTION 13 OR 1934	15(d) OF THE SECURITIES EXCHANGE ACT OF
	For the transition period from to	
	Commission File Numb	er: 0-23081
	Florida (State or other jurisdiction of	fied in its charter)  59-3157093 (I.R.S. Employer
	incorporation or organization)	Identification No.)
	125 Technology Park, Lake Mary, Florida (Address of Principal Executive Offices)	32746 (Zip Code)
	Registrant's Telephone Number, includi	ng area code: 407-333-9911
	Indicate by check mark whether the registrant (1) has filed all reports required to g the preceding 12 months (or for such shorter period that the registrant was requirements for the past 90 days. YES ☑ NO □	
	Indicate by check mark whether the registrant is an accelerated filer (as defined in	Rule 12b-2 of the Exchange Act). Yes $\square$ No $\boxtimes$
	The number of shares outstanding of the registrant's common stock as of September 1.	per 27, 2003 was 12,100,022

# FARO TECHNOLOGIES, INC.

Form 10-Q For the Quarter Ended September 27, 2003

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# PART I. FINANCIAL INFORMATION

**Item 1. Financial Statements** 

# FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(UNAUDITED)		
	September 27, 2003	December 31, 2002
	(unaudited)	
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 5,484,017	\$ 4,023,614
Short-term investments	426,815	1,437,537
Accounts receivable, net of allowance for doubtful accounts of \$830,424 and \$851,852, respectively	17,731,615	14,236,160
Inventories, net	12,628,011	9,126,857
Prepaid expenses and other current assets	1,008,364	1,142,576
Total current assets	37,278,822	29,966,744
Property, plant and equipment at cost	8,296,274	7,012,970
Less accumulated depreciation and amortization	(5,880,691)	(4,995,111)
Property, plant and equipment, net	2,415,583	2,017,859
Intangible assets	23,403,648	21,388,730
Less accumulated amortization	(11,950,835)	(9,846,241)
Intangible assets, net	11,452,813	11,542,489
Investments	_	427,478
Notes receivable	<u> </u>	1,240,210
Total Assets	\$ 51,147,218	\$ 45,194,780
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current Liabilities:		
Current portion of long-term debt	\$ 41,111	\$ 49,450
Amounts due under credit line	<del>_</del>	1,459,647
Accounts payable	4,633,564	4,781,243
Accrued liabilities	3,599,233	3,202,231
Income taxes payable	748,273	106,954
Current portion of unearned service revenues	922,056	1,930,736
Customer deposits	88,703	97,942
Total current liabilities	10,032,940	11,628,203
Unearned Service Revenues - less current portion	1,607,303	135,900
Other long-term liabilities	33,726	47,028
Total Liabilities	11,673,969	11,811,131
Shareholders Equity:		
Common stock - par value \$.001, 50,000,000 shares authorized; 12,140,022 and 11,931,726 issued;		
12,100,022 and 11,891,726 outstanding, respectively	12,140	11,932
Additional paid-in-capital	49,304,031	49,462,548
Unearned compensation	126,351	(14,768)
Accumulated deficit	(8,750,366)	(14,131,669)
Other comprehensive loss	(1,068,282)	(1,793,769)
Common stock in treasury, at cost - 40,000 shares	(150,625)	(150,625)
Total shareholders' equity	39,473,249	33,383,649
Total Liabilities and Shareholders Equity	\$ 51,147,218	\$ 45,194,780

# FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

 $\begin{array}{c} \text{CONSOLIDATED STATEMENTS OF OPERATIONS} \\ \text{(UNAUDITED)} \end{array}$ 

	Three Mor	Three Months Ended		Nine Months Ended		
	September 27 2003	September 30 2002	September 27 2003	September 30 2002		
SALES	\$ 19,183,956	\$ 12,104,696	\$48,831,690	\$31,135,903		
COST OF SALES	8,153,080	5,552,740	20,235,693	14,589,099		
Gross profit	11,030,876	6,551,956	28,595,997	16,546,804		
OPERATING EXPENSES:						
Selling	4,331,615	3,135,738	12,603,913	9,778,401		
General and administrative	2,160,923	1,975,530	6,208,803	5,702,658		
Depreciation and amortization	471,789	529,488	1,599,434	1,811,874		
Research and development	1,135,452	966,398	3,079,075	3,338,829		
Employee stock options	219,410	_	369,148	2,022		
Total operating expenses	8,319,189	6,607,154	23,860,373	20,633,784		
INCOME (LOSS) FROM OPERATIONS	2,711,687	(55,198)	4,735,624	(4,086,980)		
OTHER INCOME (EXPENSES)		<del></del>				
Interest income	14,541	100,940	50,695	342,391		
Other income, net	1,109,155	16,504	1,443,625	188,033		
Interest expense	(13,345)	(6,584)	(47,903)	(9,681)		
NET INCOME (LOSS) BEFORE INCOME TAX	3,822,038	55,662	6,182,041	(3,566,237)		
INCOME TAX EXPENSE (BENEFIT)	488,150	(16,333)	800,738	20,667		
NET INCOME (LOSS)	\$ 3,333,888	\$ 71,995	\$ 5,381,303	\$ (3,586,904)		
NET INCOME (LOSS) PER SHARE - BASIC	\$ 0.28	\$ 0.01	\$ 0.45	\$ (0.30)		
NET INCOME (LOSS) PER SHARE - DILUTED	\$ 0.26	\$ 0.01	\$ 0.42	\$ (0.30)		
Weighted average shares - Basic	12,036,348	11,890,726	11,938,627	11,837,172		
Weighted average shares - Diluted	12,946,088	11,908,109	12,666,995	11,837,172		

See accompanying notes to consolidated financial statements

# FARO TECHNOLOGIES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

ONSOLIDATED STATEMENTS OF CASH FLOW (UNAUDITED)

	Nine Mon	ths Ended
	September 27, 2003	September 30, 2002
CASH FLOWS FROM:		
OPERATING ACTIVITIES:		
Net income (loss)	\$ 5,381,303	\$ (3,586,904)
Adjustments to reconcile net income (loss) to net cash provided (used in) by operating activities:		,
Depreciation and amortization	1,599,434	1,811,874
Settlement of SMX arbitration received in stock	(1,155,973)	_
Provision for bad debts	142,309	508,839
Foreign currency (gains) losses	_	(120,643)
Provision for inventory losses	462,765	1,060,806
Deferred income taxes	_	(15,009)
Employee stock options	141,119	2,022
Change in operating assets and liabilities:		
Decrease (increase) in:		
Accounts receivable	(2,528,067)	888,125
Income taxes refundable	_	545,118
Inventories	(2,712,776)	(1,905,481)
Prepaid expenses and other assets	173,642	656,534
Increase (decrease) in:		
Accounts payable and accrued liabilities	(11,774)	(1,906,611)
Income taxes payable	618,322	47,162
Customer deposits	(12,523)	(811,073)
Deferred revenues	359,462	(231,735)
Net cash provided by (used in) operating activities	2,457,243	(3,056,976)
INVESTING ACTIVITIES:		
Acquisition of SMX	_	(3,028,615)
Purchases of property and equipment	(1,126,709)	(1,095,975)
Payments for Intangible assets	(481,396)	(486,140)
Proceeds from repayment of notes receivable	1,240,210	
Proceeds from Investments	1,438,200	3,481,542
Net cash provided by (used in) investing activities	1,070,305	(1,129,188)
FINANCING ACTIVITIES:		
Borrowings under line of credit		1,448,485
Payments of long-term debt, capital lease obligations and notes payable	(1,487,204)	(7,572)
Proceeds from issuance of stock, net	769,637	
Net cash provided by (used in) financing activities	(717,567)	1,440,913
EFFECT OF EXCHANGE RATE CHANGES ON CASH	(1,349,578)	257,068
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,460,403	(2,488,183)
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	4,023,614	7,238,564
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 5,484,017	\$ 4,750,381

See accompanying notes to consolidated financial statements

#### FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the nine months ended September 27, 2003 and September 30, 2002 (Unaudited)

#### NOTE A - DESCRIPTION OF BUSINESS

FARO Technologies, Inc. and subsidiaries develop, manufacture, market and support computer-based manufacturing measurement and inspection equipment and related software.

The consolidated financial statements include the accounts of FARO Technologies, Inc. and all wholly owned subsidiaries (collectively, the "Company"). All significant intercompany transactions and balances have been eliminated. The financial statements of foreign subsidiaries have been translated into U.S. dollars using the current exchange rates in effect at each balance sheet date, for assets and liabilities, and the average exchange rates during each reporting period, for results of operations. Adjustments resulting from translation of the financial statements are reflected as a separate component of comprehensive loss in shareholders' equity.

## NOTE B - BASIS OF PRESENTATION

In the opinion of management, the accompanying consolidated balance sheets and related interim consolidated statements of operations, other comprehensive income and cash flows include all adjustments, consisting only of normal recurring items, necessary for their fair presentation in conformity with accounting principles generally accepted in the United States ("GAAP"). Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Actual results and outcomes may differ from these estimates and assumptions.

The consolidated results of operations for the nine months ended September 27, 2003 are not necessarily indicative of results that may be expected for the year ending December 31, 2003. The information included in this Form 10-Q (including the interim consolidated financial statements and notes that accompany these financial statements) should be read in conjunction with the audited consolidated financial statements reported as of December 31, 2002 and 2001, and for each of the three years included in the Company's 2002 Annual Report on Form 10-K.

In January 2003, the FASB issued FASB Interpretation No. 46 ("FIN 46"), "Consolidation of Variable Interest Entities." FIN 46 clarifies the application of Accounting Research Bulletin No. 51, "Consolidated Financial Statements," to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 applies immediately to variable interest entities ("VIE's") created after January 31, 2003, and to VIE's in which an enterprise obtains an interest after that date. It applies in the first fiscal year or interim period beginning after June 15, 2003 to VIE's in which an enterprise holds a variable interest that it acquired before February 1, 2003. FIN 46 applies to public enterprises as of the beginning of the applicable interim or annual period. The company currently has no interest in any VIE.

At the November 21, 2002 EITF meeting the Task Force reached a consensus on Issue 02-16, *Accounting by a Customer (Including a Reseller) for Certain Consideration Received from a Vendor.* 

Issue 02-16 addresses the accounting by a vendor for consideration given to a customer, including both a reseller of the vendor's products and an entity that purchases the vendor's products from a reseller. Issue 02-16 provides accounting guidance on how a vendor should characterize consideration given to a customer and when to recognize and how to measure that consideration in its income statement. It should be applied to new arrangements, including modifications of existing arrangements, entered into after December 31, 2002. The Company does not believe the adoption of Issue 02-16 will have a material impact on our financial position, cash flows or results of operations.

In December 2002, the FASB issued Statement of Financial Accounting Standards No. 148, *Accounting for Stock-Based Compensation - Transition and Disclosure* (FAS 148). FAS 148 amends an earlier standard on accounting for stock-based compensation, FAS 123, *Accounting for Stock-Based Compensation* (FAS 123), to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, FAS 148 amends the disclosure requirements of FAS 123 to require more prominent disclosure about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. The additional disclosure requirements of FAS 148 are effective for fiscal years ending after December 15, 2002.

The Company continues to follow the intrinsic value method of accounting as prescribed by Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*, to account for employee stock options issued.

The following table illustrates the effects on net income (loss) and earnings per share if the Company had applied the fair value recognition provisions of FAS 123 to stock-based employee compensation.

	Three Months Ended		Nine Mo	nths Ended
	Sept 27 2003	Sept 30 2002	Sept 27 2003	Sept 30 2002
Net income (loss), as reported	\$3,333,888	\$ 71,995	\$5,381,303	\$ (3,586,904)
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	(4,790)	(87,246)	(136,315)	(392,343)
Pro forma net income (loss)	\$3,329,098	\$ (15,251)	\$5,244,988	\$ (3,979,247)
Earnings (Loss) Per share:				
Basic - as reported	\$ 0.28	\$ 0.01	\$ 0.45	\$ (0.30)
Basic - Pro forma	\$ 0.28	\$ (0.00)	\$ 0.44	\$ (0.33)
Diluted - as reported	\$ 0.26	\$ 0.01	\$ 0.42	\$ (0.30)
Diluted - Pro forma	\$ 0.25	\$ (0.00)	\$ 0.41	\$ (0.33)

On January 1, 2003, the Company modified its accounting calendar in which the reporting quarters end on the last Saturday nearest to the calendar month-end, with the exception of the year end date. Consequently, the third quarter ended on September 27, 2003. This change did not materially impact the third quarter. The ending date for the 4th quarter in the reporting year of 2003 is December 31, 2003

## NOTE C – CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents – We consider cash on hand, and amounts on deposit with financial institutions, which have original maturities of three months or less, to be cash and cash equivalents. All short-term investments in debt securities which have maturities of three months or less are classified as cash and equivalents, and carried at market value based upon the quoted market prices of those investments at each respective balance sheet date. Amounts classified as short-term investments are securities which will mature in less than one year.

*Investments* – Investments ordinarily consist of debt securities acquired with cash not immediately needed in operations. Such amounts have maturities exceeding one year. As of September 27, 2003 and December 31, 2002 investments consisted of corporate bonds with a market value of \$-0- and \$427,478, respectively.

Supplemental Cash Flow Information – Selected cash payments and non cash activities were as follows:

		Nine months ended		
	Sep	tember 27, 2003		
Cash paid for interest	\$	42,215	\$	9,681
Non-cash investing activities:  Issuance of common stock in connection with acquisition of SMX	\$	_	\$	1,827,500

## NOTE D - INVENTORIES

Inventories consist of the following:

	As	of September 27, 2003	As o	f December 31, 2002
Raw materials	\$	5,213,130	\$	3,214,119
Work-in-process		287,282		1,580,667
Finished goods		2,727,807		883,063
Sales/service		4,961,005		3,538,977
Allowance for inventory obsolesence		(561,213)		(89,969)
	_			
	\$	12,628,011	\$	9,126,857

## NOTE E - EARNINGS (LOSS) PER SHARE

A reconciliation of the number of common shares used in the calculation of basic and diluted earnings (loss) per share ("EPS") is presented below:

		Three months ended				Nine mo	nths ended	
	September 27, 2003		September 30, 2002		September 2003	September 27, 2003		: 30,
	Shares	Per-share Amount	Shares	Per-share Amount	Shares	Per-share Amount	Shares	Per-share Amount
Basic EPS	12,036,348	\$ 0.28	11,890,726	\$ 0.01	11,938,627	\$ 0.45	11,837,172	\$ (0.30)
Effect of dilutive securities	909,740	\$ (0.02)	17,383	\$ (0.00)	728,368	\$ (0.03)		
Diluted EPS	12,946,088	\$ 0.26	11,908,109	\$ 0.01	12,666,995	\$ 0.42	11,837,172	\$ (0.30)

## NOTE F - INCOME TAX EXPENSE (BENEFIT)

The tax provision for the nine months ended September 27, 2003 differs from the tax provision for the nine months ended September 30, 2002, principally due to increases in earnings. The effective tax rate of 13% is lower than current federal statutory corporate rates primarily due to the application of net-operating-loss carry-forwards in non-US entities.

At December 31, 2002 the Company has deferred income tax assets of approximately \$7.8 million (including \$1.4 million related to the U.S. operations and \$6.4 million related to foreign operations) which are offset by a valuation allowance of approximately \$7.8 million. These deferred income tax assets are primarily attributable to net operating loss carry-forwards and intangible assets for which future income tax benefits may be realized.

#### NOTE G - SEGMENT GEOGRAPHIC DATA

The Company develops, manufactures, markets and supports computer-based manufacturing measurement and inspection equipment and related software. This one line of business represents more than 98% of consolidated sales. Operating through sales teams established in geographic regions, each team is equipped to deliver the entire line of FARO products to customers within its geographic area. We have aggregated the sales teams into a single operating segment as a result of the similarities in the nature of products sold, the type of customers and the methods used to distribute our products.

The following table presents sales information by the geographic region of the customer:

	Three Mont	hs Ended	Nine Mont	hs Ended
	September 27, 2003	September 30, 2002	September 27, 2003	September 30, 2002
SALES				
Americas Region	\$ 10,448,402	\$ 6,929,270	\$ 24,133,844	\$ 16,739,095
Europe/Africa Region	6,570,543	4,075,317	19,418,305	10,969,275
Asia Pacific Region	2,165,011	1,100,109	5,279,541	3,427,533
TOTAL	\$ 19,183,956	\$ 12,104,696	\$ 48,831,690	\$ 31,135,903

#### NOTE H - COMPREHENSIVE INCOME

Comprehensive income includes the effect of currency translation adjustments on the investments in (capitalization of) foreign subsidiaries combined with the earnings (loss) from operations.

	Three Mon	ths Ended	Nine Months Ended	
	September 27 2003	September 30 2002	September 27 2003	September 30 2002
NET INCOME (LOSS)	\$ 3,333,888	\$ 71,995	\$ 5,381,303	\$ (3,586,904)
OTHER COMPREHENSIVE INCOME (LOSS):				
Currency translation adjustments	1,609,921	33,535	725,489	852,949
COMPREHENSIVE INCOME (LOSS)	\$ 4,943,809	\$ 105,530	\$ 6,106,792	\$ (2,733,955)

## NOTE I – LITIGATION SETTLEMENT

On January 16, 2002, the Company acquired SpatialMetriX Corporation ("SMX"), a leading manufacturer and supplier of laser trackers, metrology software and contract inspection services. Pursuant to the terms of the Agreement and Plan of Merger dated as of September 14, 2001, as amended (the "Agreement"), the Company acquired SMX in exchange for 500,000 shares of FARO common stock (approximately 50,000 shares of which were held in escrow) that were to be delivered to the former SMX stockholders. In connection with the acquisition, the Company also (a) issued 350,000 shares of FARO common stock and paid \$2.0 million in cash to fully satisfy SMX's obligations to its two lenders, and (b) assumed or satisfied other debts of SMX.

On July 9, 2003, the Company filed with the American Arbitration Association a Statement of Claim (i.e., a demand for arbitration) against John Martinson, as the representative of the former SMX stockholders, for indemnification relating to various breaches of the representations and warranties by SMX pursuant to the Agreement. On or about July 31, 2003, Mr. Martinson, as the representative of the former SMX stockholders, filed an answer to the Company's Statement of Claim, which denied the Company's allegations and asserted various counterclaims against the Company.

On September 16, 2003 the Company and Mr. Martinson settled all disputes among them. As a result of the settlement, FARO and Mr. Martinson, on behalf of the former SMX shareholders, released each other from all claims and liabilities in connection with the SMX transaction. In addition, FARO retained 99,568 shares of the 500,000 shares of FARO common stock that were to be issued to the former SMX shareholders pursuant to the Agreement. These 99,568 shares include the shares that had been held in escrow pursuant to the Agreement. FARO agreed to distribute the remaining 400,432 shares to the former SMX shareholders that had been issued but not distributed to them previously.

Because all of the 500,000 shares that were to be distributed to the former SMX shareholders under the Agreement had been considered issued and outstanding shares, FARO has canceled 99,568 shares of its common stock, which reduced the number of shares outstanding for earnings per share calculations by 99,568. The Company recorded a gain on settlement of litigation as other income of \$1,155,973.

#### NOTE J - CREDIT FACILITY

On September 17, 2003 the Company established a new \$5 million revolving credit facility with SunTrust Bank. This agreement, due to mature on September 16, 2004, bears an interest rate, at the borrower's option, of either the bank's prime lending rate or the adjusted LIBOR rate, plus 1.75%. As of September 27, 2003, there were no borrowings under this line of credit.

#### Item 2. Management's Discussion And Analysis Of Financial Condition And Results Of Operations

The following information should be read in conjunction with the Consolidated Financial Statements, including the notes thereto, included elsewhere in this Form 10-Q, and the Management's Discussion and Analysis of Financial Condition and Results of Operations included in the Company's 2002 Annual Report, Form 10-K, for the year ended December 31, 2002.

This report contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical fact, about our plans, beliefs, goals, intentions, objectives, projections, expectations, assumptions, strategies, and future events are forward-looking statements. Words such as "may," "will," "believe," "plan," "should," "could," "seek," "expect," "anticipate," "intend,", "estimate," "goal," "objective" and similar words, or discussions of strategy or other intentions identify forward-looking statements. Other written or oral statements, which constitute forward-looking statements, also may be made by the Company from time to time. Forward-looking statements are subject to a number of known and unknown risks, uncertainties, and other factors that could cause actual results to differ materially from those contemplated by such forward-looking statements. Consequently, you should not place undue

reliance on these forward-looking statements. We do not intend to update any forward-looking statements, whether as a result of new information, future events, or otherwise.

Important factors that could cause a material difference in the actual results from those contemplated in such forward-looking statements include among others the following:

- our inability to maintain historical sales growth rates,
- our inability to maintain or reduce operating expenses or maintain our historical gross margin,
- difficulties in ramping up production in our new manufacturing facility in Switzerland and completing the opening and staffing of our sales
  office in China,
- our inability to further penetrate our customer base;
- · development by others of new or improved products, processes or technologies that make our products obsolete or less competitive;
- our inability to maintain our technological advantage by developing new products and enhancing our existing products;
- the cyclical nature of the industries of our customers and the financial condition of our customers;
- the inability to protect our patents and other proprietary rights in the United States and foreign countries and the assertion of infringement claims against us;
- fluctuations in our annual and quarterly operating results as a result of (i) the size and timing of customer orders, (ii) the amount of time that it takes to fulfill orders and ship our products, (iii) the length of our sales cycle to new customers and the time and expense incurred in further penetrating our existing customer base, (iv) increases in operating expenses required for product development and new product marketing, (v) costs associated with new product introductions, such as assembly line start-up costs and low introductory period production volumes, (vi) the timing and market acceptance of new products and product enhancements, (vii) customer order deferrals in anticipation of new products and product enhancements, (viii) our success in expanding our sales and marketing programs, (ix) start-up costs associated with opening new sales offices outside of the United States, (x) fluctuations in revenue and without proportionate adjustments in fixed costs, (xi) the efficiencies achieved in managing inventories and fixed assets; and (xii) adverse changes in the manufacturing industry and general economic conditions;
- the inability of our products displacing traditional measurement devices and attain broad market acceptance;
- the impact of competitive products and pricing in the CAM2 market and the broad market for measurement and inspection devices;
- risks associated with expanding international operations, such as fluctuations in currency exchange rates, difficulties in staffing and managing foreign operations, political and economic instability, and the burdens of complying with a wide variety of foreign laws and labor practices;
- the loss of Simon Raab or Greg Fraser or other key personnel;
- our inability to identify, consummate, or achieve expected benefits from acquisitions;
- the failure to effectively manage our growth;
- the loss of a key supplier and the inability to find a sufficient alternative supplier in a reasonable period or on commercially reasonable terms;
- other risks detailed in our Annual Report on Form 10-K and other filings from time to time with the Securities and Exchange Commission.

The consolidated financial statements include the accounts of FARO Technologies, Inc. and all wholly owned subsidiaries (collectively, the "Company"). All significant intercompany transactions and balances have been eliminated. The financial statements of the foreign subsidiaries have been translated into U.S. dollars using current exchange rates in effect at each balance sheet date, for assets and liabilities and average exchange rates during each reporting period for results of operations. Adjustments resulting from translation of financial statements are reflected as a separate component of accumulated comprehensive income (loss) in shareholders' equity.

#### **Results of Operations**

# Three Months Ended September 27, 2003 Compared to Three Months Ended September 30, 2002

Sales increased by \$7.1 million or 58.7%, from \$12.1 million for the three months ended September 30, 2002 to \$19.2 million for the three months ended September 27, 2003. This increase resulted from higher unit sales of the Faro Arm and Laser Tracker products, and from a price increase on these products on January 1, 2003. Sales increased \$3.5 million in the Americas, \$2.5 million in Europe/Africa and \$1.1 million in the Asia Pacific region.

Gross profit increased by \$4.4 million or 66.7%, from \$6.6 million for the three months ended September 30, 2002 to \$11.0 million for the three months ended September 27, 2003 primarily due to higher sales. Gross margin percentage increased to 57.5% for the three months ended September 27, 2003 from 54.1% for the three months ended September 30, 2002. Gross margin increased due to higher selling prices and efficiencies in Laser Tracker manufacturing plant output.

Selling expenses increased by \$1.2 million or 38.7%, from \$3.1 million for three months ended September 30, 2002 to \$4.3 million for the three months ended September 27, 2003. This increase was due primarily to increased sales commissions, salaries, and marketing expenses. As a percentage of sales, selling expenses dropped to 22.6% of sales in the three months ended September 27, 2003 from 25.9% in the three months ended September 30, 2002.

General and administrative expenses increased by \$185,000 or 9.3 %, from \$2.0 million for the three months ended September 30, 2002 to \$2.2 million for the three months ended September 27, 2003. Increased costs included salaries, professional fees and service charges. General and administrative expenses as a percentage of sales fell to 11.3% for the three months ended September 27, 2003 from 16.3% for the three months ended September 30, 2002.

Depreciation and amortization expenses decreased by \$58,000 or 11% from \$529,000 for the three months ended September 30, 2002 to \$472,000 for the three months ended September 27, 2003, due primarily to the discontinuance of amortization of Customer Lists and Workforce in the U.S. and Existing Product Technology from the "Cats" acquisition in Germany in accordance with FASB Statement No. 142, *Goodwill and Other Intangible Assets*.

Research and development expenses increased by \$169,000 or 16.9%, from \$1.0 million for the three months ended September 30, 2002 to \$1.1 million for the three months ended September 27, 2003. Increased costs were due primarily to increased subcontractor costs and materials.

Employee Stock Option expenses increased by \$219,000 for the three months ended September 27, 2003 from zero for the three months ended September 30, 2002 due primarily to an increase in the price of the Company's stock and the recording of expense in connection with certain stock options that are accounted for as variable options.

Interest income decreased by \$86,000 or 85.1%, from \$101,000 for the three months ended September 30, 2002, to \$15,000 for the three months ended September 27, 2003. The decrease was primarily attributable to lower investments. Interest expense increased by \$6,000 from \$7,000 for the three months ended September 30, 2002 to \$13,000 for three months ended September 27, 2003. This was due to increased use of a credit line (Liquidity and Capital Resources below).

Other income and expense increased by \$1.1 million from \$17,000 for the three months ended September 30, 2002 to \$1.1 million for the three months ended September 27, 2003 due to the settlement of litigation with the former shareholders of SMX for \$1.1 million. (see also "Note I – Litigation Settlement" to the Financial Statements contained herein).

Income tax expense increased by \$504,000 from a benefit of \$16,000 for the three months ended September 30, 2002 to an expense of \$488,000 for the three months ended September 27, 2003. This increase is primarily due to significant increases in taxable income in the United States and Japan for the three months ended September 27, 2003.

Net income increased by \$3.2 million from \$72,000 for the three months ended September 30, 2002 to \$3.3 million for the three months ended September 27, 2003 as a result of the factors described above.

## Nine Months Ended September 27, 2003 Compared to Nine Months Ended September 30, 2002

Sales increased by \$17.7 million or 56.9%, from \$31.1 million for the nine months ended September 30, 2002 to \$48.8 million for the nine months ended September 27, 2003. This increase resulted from higher unit sales of the Faro Arm and Laser Tracker products, and from a 15% average price increase on these products on January 1, 2003. Sales increased \$7.4 million in the Americas, \$8.4 million in Europe/Africa and \$1.9 million in the Asia Pacific region.

Gross profit increased by \$12.1 million or 73.3%, from \$16.5 million for the nine months ended September 30, 2002 to \$28.6 million for the nine months ended September 27, 2003 due to higher sales. Gross margin percentage increased to 58.6% for the nine months ended September 27, 2003 from 53.1% for the nine months ended September 30, 2002. Gross margin increased due to higher selling prices and efficiencies in Laser Tracker manufacturing plant output.

Selling expenses increased by \$2.8 million or 28.6%, from \$9.8 million for the nine months ended September 30, 2002 to \$12.6 million for the nine months ended September 27, 2003. This increase was due primarily to increased sales commissions of \$1.6 million and higher costs in Europe for marketing and salaries from an increased headcount. As a percentage of sales, selling expenses dropped to 25.8% of sales in the nine months ended September 27, 2003 from 31.4% in the nine months ended September 30, 2002.

General and administrative expenses increased by \$506,000 or 8.9%, from \$5.7 million for the nine months ended September 30, 2002 to \$6.2 million for the nine months ended September 27, 2003. The higher costs in 2003 were due primarily to increases in professional and legal fees, service charges and network costs. General and administrative expenses as a percentage of sales fell to 12.7% for the nine months ended September 27, 2003 from 18.3% for the nine months ended September 30, 2002.

Depreciation and amortization expenses decreased by \$212,000 or 11.8%, from \$1.8 million for the nine months ended September 30, 2002 to \$1.6 million for the nine months ended September 27, 2003, due primarily to the discontinuance of amortization of Customer Lists and Workforce in the U.S. and Existing Product Technology from the "Cats" acquisition in Germany in accordance with FASB Statement No. 142, *Goodwill and Other Intangible Assets*.

Research and development expenses decreased by \$260,000, or 7.8%, from \$3.3 million for the nine months ended September 30, 2002 to \$3.1 million for the nine months ended September 27, 2003 principally as a result of reduced research and development salaries. The decrease was principally due to shifting of some personnel in Europe to administrative positions from research and development positions, and lower expenses for the new laser tracker product line.

Employee Stock Option expenses increased by \$367,000, from \$2,000 for the nine months ended September 30, 2002 to \$369,000 for the nine months ended September 27, 2003 due primarily to an increase in the price of the Company's stock and the recording of expense in connection with certain stock options that are accounted for as variable options.

Interest income decreased by \$291,000 or 85.1%, from \$342,000 for the nine months ended September 30, 2002, to \$51,000 for the nine months ended September 27, 2003. The decrease was primarily attributable to lower investments. Interest expense increased by \$38,000 from \$10,000 for the nine months ended September 30, 2002 to \$48,000 for the nine months ended September 27, 2003. This was due to the use of a credit line. (see Liquidity and Capital Resources below).

Other income increased by \$1.3 million from \$188,000 for the nine months ended September 30, 2002 to \$1.4 million for the nine months ended September 27, 2003 due primarily to the settlement of litigation with the former shareholders of SMX for \$1.1 million (see also "Note I – Litigation Settlement" to the Financial Statements contained herein).

Income tax expense increased by \$780,000 from \$21,000 for the nine months ended September 30, 2002, to \$800,000 for the nine months ended September 27, 2003. This increase is primarily due to the significant increase in taxable income in the United States and Japan in 2003 compared to losses in the United States during the nine months ended September 30, 2002.

Net income increased by \$9.0 million from a loss of \$3.6 million for nine months ended September 30, 2002 to income of \$5.4 million for the nine months ended September 27, 2003 as a result of the factors described above.

## **Liquidity and Capital Resources**

Since 1997, the Company has financed its operations primarily from cash provided by operating activities and from the proceeds of its 1997 initial public offering of common stock (approximately \$31.7 million). Total marketable securities (cash and cash equivalents, short-term investments and investments) were approximately \$5.9 million at September 27, 2003 compared with approximately \$5.9 million on December 31, 2002. Cash flow from operations was approximately \$2.5 million in the first nine months of 2003, an increase of approximately \$5.5 million from the first nine months of the prior year. The increase reflects strong growth in sales and operating income, partially offset by increases in accounts receivable, taxes, and unearned revenue and the other income realized in the settlement of the SMX litigation.

Cash provided by investing activities was approximately \$1.1 million in the first nine months of 2003, an increase of approximately \$2.2 million from the first nine months of the prior year,

reflecting the SMX acquisition in 2002 and the collection of two shareholder loans made in connection with the CATS acquisition in 1998, partially offset by a decrease in investment income.

Cash used in financing activities was approximately \$.7 million in the first nine months of 2003, an increase of approximately \$2.1 million from the first nine months of the prior year, reflecting the repayment of debt, partially offset by proceeds from the exercise of stock options.

Principal commitments at September 27, 2003 consisted of leases on the Company's offices and manufacturing facilities, and purchase orders for goods related to manufacturing. There were no material commitments for capital expenditures as of that date.

The Company believes that its cash, investments, borrowings and cash flows from operations should be sufficient to satisfy its working capital and capital expenditure needs for at least the next 12 months. The Company has no material long-term debt. On September 17, 2003 the Company established a new \$5 million revolving credit facility with SunTrust Bank. This agreement is due to mature on September 16, 2004 and bears an interest rate, at the borrower's option, of either the bank's Base rate or the adjusted LIBOR rate, plus 1.75%. No amounts were outstanding under this line of credit on September 27, 2003.

## **Critical Accounting Policies**

In response to the SEC'S financial reporting release, FR-60, Cautionary Advice Regarding Disclosure About Critical Accounting Policies, we have selected our most subjective accounting estimation processes for purposes of explaining the methodology used in calculating the estimate in addition to any inherent uncertainties pertaining to the estimate and the possible effects on the Company's financial condition. The estimation processes discussed below are the Company's process of recognizing research and development expenditures, the allowance for obsolete and slow-moving inventory, the allowance for doubtful accounts, and the reserve for warranties. These estimation processes affect current assets and operating results and are therefore critical in assessing the financial and operating status of the Company. These estimates involve certain assumptions that if incorrect, could create an adverse impact on the Company's operations and financial position.

# **Research And Development**

Costs are incurred in the discovery of new knowledge and the resulting translation of this new knowledge into plans and designs for new products. Prior to the attainment of the related products' technological feasibility, these costs are recorded as expenses in the period incurred. Product design costs incurred in the development of products after technological feasibility is attained are capitalized and amortized using the straight-line method over the estimated economic lives of the related products, not to exceed three years. The Company considers technological feasibility to be established when the Company has completed all planning, designing, coding and testing activities that are necessary to establish design specifications including function, features and technical performance requirements. Capitalization of product design costs ceases and amortization of such costs begins when the product is available for general release to customers. The Company periodically assesses the value of capitalized product design costs and records a reserve for obsolescence or impairment when, in the circumstances (including the discontinuance or probable discontinuance of the related products from the market), it deems the asset to be obsolete or impaired.

#### The Reserve For Obsolete And Slow-Moving Inventory

Since the amount of inventoriable cost that the Company will truly recoup through sales cannot be known with exact certainty, the Company relies upon both past sales experience and future sales forecasts. Inventory is considered obsolete if the Company has withdrawn those products from the market or if the Company has had no sales of the product for the past 12 months, and has no sales

forecasted for the next 12 months. Accordingly, an allowance in an amount equal to 100% of the average cost of such inventory is recorded. The Company classifies as "slow-moving", inventory with on-hand quantities greater than the amounts sold in the past 12 months or which have been forecasted to sell in the next 12 months, and reserves such an amount adequate to reduce the carrying value to net realizable value.

#### The Reserve For Doubtful Accounts

The Company performs ongoing evaluations of its customers and adjusts their credit ratings accordingly. The Company continuously monitors collections and payments from its customers and maintains a provision for un-collectible amounts based on its historical experience and any other issues it has identified. While such credit losses have historically been within its expectations, the Company cannot guarantee this will continue in the future.

## The Reserve For Warranties

The Company relies upon its service data to determine the adequacy of its warranty reserve. The Company uses the service frequencies and history to evaluate the future service requirements. The Company continuously monitors this data to ensure that the reserve is sufficient. While such expenses have historically been within its expectations, the Company cannot guarantee this will continue in the future.

# **Change in Accounting Calendar**

On January 1, 2003, the Company modified its accounting calendar in which the reporting quarters end on the last Saturday nearest to the calendar monthend, with the exception of the year end date. Consequently, the third quarter ended on September 27, 2003. This change did not materially impact the third quarter. The ending date for the 4th quarter in the reporting year of 2003 is December 31, 2003

#### **Transactions with Related and Other Parties**

The Company leases its headquarters from Xenon Research, Inc. ("Xenon"), all of the issued and outstanding capital stock of which is owned by Simon Raab, the Company's President and Chief Executive Officer, and Diana Raab, his spouse. The term of the lease expires on February 28, 2006, with two five-year renewal options. The base rent during renewal periods will reflect changes in the U.S. Bureau of Labor Statistics, Consumer Price Index for all Urban Consumers.

In June 2000, the Company and each of Wendelin Scharbach and Siegfried Buss, the two former shareholders of CATS GmbH, entered into an Amended and Restated Loan Agreement pursuant to which the Company granted loans to the former shareholders of CATS GmbH in the aggregate amount of \$1.1 million ("the Loans"). All loans to Mrs. Scharbach and Buss were repaid in the third quarter including all interests due to June 30, 2003. The company has no further outstanding loans to shareholders.

#### **Inflation**

The Company believes that inflation has not had a material impact on its results of operations in recent years and it does not expect inflation to have a material impact on its operations in 2003.

#### Foreign Exchange Exposure

The Company conducts a significant portion of its business outside the United States. At present, approximately 50% of the Company's revenues are invoiced, and a significant portion of its operating expenses paid, in foreign currencies. Fluctuations in exchange rates between the U.S. dollar and such foreign currencies may have a material adverse effect on the Company's business,

results of operations and financial condition, and could specifically result in foreign exchange gains and losses. The impact of future exchange rate fluctuations on the results of the Company's operations cannot be accurately predicted. To the extent that the percentage of the Company's non-U.S. dollar revenues derived from international sales increases (or decreases) in the future, the Company's exposure to risks associated with fluctuations in foreign exchange rates may increase (or decrease).

## Item 3. - Quantitative And Qualitative Disclosures About Market Risk

The information required by this item is incorporated by reference herein from the section of this Report in Part I, Item 2, under the captions "Inflation" and "Foreign Exchange Exposure", above.

## **Item 4. - Controls And Procedures**

As of the end of the period covered by this Quarterly Report on Form 10-Q, the Company carried out an evaluation, under the supervision and with the participation of the Company's Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in timely alerting them to material information relating to the Company required to be included in the Company's periodic SEC reports.

#### PART II. OTHER INFORMATION

## **Item 1.- Legal Proceedings**

The Company is not involved in any pending legal proceedings other than routine litigation arising in the ordinary course of business. The Company does not believe that the results of such litigation, even if the outcome were unfavorable to the Company, would have a material adverse effect on the Company's business, financial condition or results of operations.

On July 9, 2003, the Company filed with the American Arbitration Association a Statement of Claim (i.e., a demand for arbitration) against John Martinson, as the representative of the former SMX stockholders, for indemnification relating to various breaches of the representations and warranties contained in the SMX purchase agreement. On or about July 31, 2003, Mr. Martinson, as the representative of the former SMX stockholders, filed an answer to the Company's Statement of Claim, which denied the Company's allegations and asserted various counterclaims against the Company.

On September 16, 2003 the company and Mr. Martinson settled all disputes. As a result of the settlement, FARO and Mr. Martinson, on behalf of the former SMX shareholders, released each other from all claims and liabilities in connection with the SMX transaction. In addition, FARO retained 99,568 shares of the 500,000 shares of FARO common stock that were to be issued to the former SMX shareholders. FARO also agreed to distribute the remaining 400,432 shares to the former SMX shareholders that had been issued but not distributed to them previously.

Because all of the 500,000 shares that were to be issued to the former SMX shareholders under the SMX acquisition agreement had been considered issued and outstanding, FARO has canceled 99,568 shares of its common stock, which reduced the number of shares outstanding for earnings per share calculations by 99,568.

## Item 6.- Exhibits And Reports On Form 8-K

#### a.) Exhibits:

- 31(a) Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31(b) Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32(a) Certification of the Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32(b) Certification of the Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

#### b.) Reports on Form 8-K

On July 15, 2003, the Company filed a Current Report on Form 8-K in connection with a press release announcing its sales results for the quarter ended June 28, 2003.

On August 6, 2003, the Company filed a Current Report on Form 8-K in connection with a press release announcing its results of operations for the quarter ended June 28, 2003.

On September 9, 2003, the Company filed a Current Report on Form 8-K in connection with a press release reporting an executive stock sale plan and the repayment of a related party loan.

On September 16, 2003, the Company filed a Current Report on Form 8-K in connection with a press release announcing a positive arbitration settlement. On October 9, 2003, the Company filed a Current Report on Form 8-K in connection with a press release announcing its sales results for the quarter ended September 27, 2003.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 10, 2003

FARO TECHNOLOGIES, INC. (Registrant)

By: / S / Gregory A. Fraser

Gregory A. Fraser Executive Vice President, Secretary and Treasurer (Duly Authorized Officer and Principal Financial Officer)

## FARO Technologies, Inc. Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

- I, Simon Raab, Chairman of the Board, Chief Executive Officer, and President of FARO Technologies, Inc., certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q of FARO Technologies, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
- a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
- b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors:
- a) all significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in FARO Technologies, Inc.'s internal controls over financial reporting.

Date: November 10, 2003

/s/ SIMON RAAB

Name: Simon Raab

Title: President and Chief Executive Officer-Director

(Principal Executive Officer)

# FARO Technologies, Inc. Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

- I, Gregory A. Fraser, Chief Financial Officer and Executive Vice President, Secretary, and Treasurer of FARO Technologies, Inc., certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q of FARO Technologies, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
- a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
- b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors:
- a) all significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in FARO Technologies, Inc.'s internal controls over financial reporting.

Date: November 10, 2003

/ S / Gregory A. Fraser

Name: Gregory A. Fraser

Title: Chief Financial Officer and Executive

Vice President, Secretary, Treasurer and Director (Principal Financial and Accounting Officer)

EXHIBIT 32(a)

# FARO Technologies, Inc. Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

Solely for the purposes of complying with 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, I, the undersigned Chairman of the Board, President, Chief Executive Officer and Director of FARO Technologies, Inc., (the "Company") hereby certify, based on my knowledge, that the Quarterly Report on Form 10-Q, for the three months ended September 27, 2003 (the "Report") fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934 and that information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the FARO.

/ S / Simon Raab	
Simon Raab	
November 10, 2003	

# FARO Technologies, Inc. Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

Solely for the purposes of complying with 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, I, the undersigned Chief Financial Officer and Executive Vice President, Secretary, Treasurer and Director of FARO Technologies, Inc. (the "Company"), hereby certify, based on my knowledge, that the Quarterly Report on Form 10-Q of the Company for the three months ended September 27, 2003 (the "Report") fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934 and that information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/ S / Gregory A. Fraser
Gregory A. Fraser
November 10, 2003