

SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

FOR THE FISCAL YEAR ENDED DECEMBER 31, 1999

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934 [NO FEE REQUIRED]

FOR THE TRANSITION PERIOD FROM _____ TO _____.

COMMISSION FILE NUMBER 0-23081

FARO TECHNOLOGIES, INC.

(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

FLORIDA

59-3157093

(STATE OR OTHER JURISDICTION
OF INCORPORATION OR ORGANIZATION)

(I.R.S. EMPLOYER
IDENTIFICATION NUMBER)

125 TECHNOLOGY PARK

32746

LAKE MARY, FLORIDA
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICES)

(ZIP CODE)

(REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE): (407) 333-9911

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

TITLE OF EACH CLASS:	NAME OF EACH EXCHANGE ON WHICH REGISTERED:
NONE	NONE

SECURITIES TO BE REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT:
COMMON STOCK, PAR VALUE \$.001

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

As of March 24, 2000, there were outstanding 11,354,014 shares of Common Stock. The aggregate market value of the voting stock held by nonaffiliates of the Registrant based on the last sale price reported on the Nasdaq National Market as of March 24, 2000 was \$48,254,560.

DOCUMENTS INCORPORATED BY REFERENCE

DOCUMENTS	FORM 10-K REFERENCE
----- Portions of the Proxy Statement, dated March 29, 2000	----- Part III, Items 10-13

PART I

CAUTIONARY STATEMENTS FOR FORWARD-LOOKING INFORMATION

FARO Technologies, Inc. (the "Company") has made forward-looking statements in this document that are subject to risks and uncertainties. The statements contained in this report on Form 10-K that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including statements regarding the Company's expectations, hopes, beliefs, intentions, or strategies regarding the future. Forward looking statements include statements regarding, among other things: (i) the potential loss of material customers; (ii) the failure to properly manage growth and successfully integrate acquired businesses; (iii) the Company's financing plans; (iv) trends affecting the Company's financial condition or results of operations; (v) the Company's growth and operating strategies; (vi) the ability to attract and retain qualified sales, information services and management personnel; (vii) the impact of competition from new and existing competitors; (viii) the financial condition of the Company's clients; (ix) potential increases in the

Company's costs; (x) the declaration and payment of dividends; and (xi) the potential for unfavorable interpretation of existing government regulations or new government legislation. Prospective investors are cautioned that any such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and that actual results may differ materially from those projected in the forward-looking statements as a result of various factors. All forward-looking statements included in this document are based on information available to the Company on the date hereof, and the Company assumes no obligation to update any such forward-looking statement. Among the factors that could cause actual results to differ materially are the factors detailed in Items 1 through 3 and 7 of this report and the risks discussed under the caption "Risk Factors" included in the Company's filings under the Securities Act of 1933. Prospective investors should also consult the risks described from time to time in the Company's Reports on Form 10-Q, 8-K, 10-K and Annual Reports to Shareholders.

ITEM 1. BUSINESS.

INDUSTRY BACKGROUND

The creation of physical products involves the processes of design, engineering, production and measurement and quality inspection. These basic processes have been profoundly affected by the computer hardware and software revolution that began in the 1980s. Computer-aided design ("CAD") software was developed to automate the design process, providing manufacturers with computerized 3-D design capability. Today, most manufacturers use some form of CAD software to create designs and engineering specifications for new products and to quantify and modify designs and specifications for existing products. The benefits of CAD are significant. The CAD process offers a three-dimensional, highly efficient and inherently flexible alternative to traditional design methods.

Many manufacturers have also recently adopted computer-aided manufacturing ("CAM") technology, in which CAD data directs machines in the manufacturing process. CAM has further improved the efficiency and quality of the production of manufactured goods.

A significant aspect of the manufacturing process, which traditionally has not benefited from computer-aided technology, is measurement and quality inspection. Historically, manufacturers have measured and inspected products using hand-measurement tools such as scales, calipers, micrometers and plumb lines for simple measuring tasks, test fixtures for certain large manufactured products and traditional coordinate measurement machines ("CMMs") for objects that require higher precision measurement. However, the broader utility of each of these measurement methods is limited. Although hand-measurement tools are often appropriate for simple measurements, their use for complex measurements is time-consuming and limited in adaptability. Test fixtures (customized fixed tools used to make comparative measurements of production parts to "master parts") are relatively expensive and must be reworked or discarded each time a dimensional change is made in the part being measured. In addition, these manual measuring devices do not permit the manufacturer to compare the dimensions of an object with its CAD model.

Conventional CMMs are generally large, fixed-base machines that provide very high levels of precision but have only recently begun to provide a link to the CAD model of the object being measured. Fixed-base CMM's require that the object being measured be brought to the CMM and that the object fit within the CMM's measurement grid. In addition, conventional CMMs generally operate in metrology laboratories or environmentally stable quality inspection departments of manufacturing facilities rather than on the factory floor.

Isolation from the factory floor and the relatively small measurement grids of CMMs limit their utility to small, readily portable workpieces that require high levels of measurement precision. As manufactured subassemblies increase in size and become integrated into even larger assemblies, they become less transportable, thus diminishing the utility of a conventional CMM. Consequently, manufacturers must continue to use hand-measuring tools or expensive customized test fixtures to measure large or unconventionally shaped objects.

An increasingly competitive global marketplace has created a demand for higher quality products with shorter life cycles. While manufacturers previously designed their products to be in production for longer periods of time, current manufacturing practices must accommodate more frequent product introductions and modifications, while satisfying more stringent quality and safety standards. In most cases, only a relatively small percentage of the components of a manufactured product require highly precise measurements (less than one-thousandth of an inch). Conventional CMMs provide manufacturers with very precise measurement capabilities and cost up to \$2 million per unit. However, they are not responsive to manufacturers' increasing need for cost-effective intermediate precision measurement capabilities. The Company believes that a greater percentage of components require intermediate precision measurements (between one- and twenty-thousandths of an inch). In the absence of intermediate precision measuring systems, manufacturers often are

unable to make appropriate measurements or part-to-CAD comparisons during the manufacturing process, resulting in decreased productivity, poor product quality and unacceptable levels of product rework and scrap. Manufacturers increasingly require more rapid design, greater control of the manufacturing process, tools to compare components to their CAD specifications and the ability to measure precisely components that cannot be measured or inspected by conventional CMMs. Moreover, they increasingly require measurement capabilities to be integrated into the manufacturing process and to be available on the factory floor.

FARO'S BUSINESS

The Company designs, develops, markets and supports portable, software-driven, 3-D measurement systems that are used in a broad range of manufacturing and industrial applications. In May 1998 the Company acquired CATS Computer Aided Technologies, GmbH ("CATS"), a German company which develops and markets CAD-based inspection and statistical process control ("SPC") software. The acquisition of CATS provides the Company with a stronger marketing presence in Europe, as well as an expanded software product line under the Company's CAM2 (formerly AnthroCam(R)) product name. The Company's principal products are the FAROArm(R) articulated measuring device and its multi-faceted CAM2 software which provides for CAD-based inspection on portable and fixed-base CMMs, and factory-level statistical process control. Together, these products integrate the measurement and quality inspection function with CAD, CAM and computer-aided engineering ("CAE") technology to improve productivity, enhance product quality and decrease rework and scrap in the manufacturing process. The Company uses the acronym "CMM" for this process, which stands for Computer-aided manufacturing measurement. The Company's products bring precision measurement, quality inspection and specification conformance capabilities, integrated with leading CAD software, to the factory floor. The Company is a pioneer in the development and marketing of 3-D measurement technology in manufacturing and industrial applications and currently holds or has pending 30 patents in the United States, 19 of which also are held or pending in other jurisdictions. The Company's products have been purchased by more than 1,500 customers worldwide, ranging from small machine shops to such large manufacturing and industrial companies as General Motors, DaimlerChrysler, Ford, Boeing, Lockheed Martin, General Electric, Westinghouse Electric, Caterpillar and Komatsu Dresser.

FARO PRODUCTS

THE FAROARM(R). The FAROArm(R) is a portable, six-axis, instrumented, articulated device that approximates the range of motion and dexterity of the human arm. Each articulated arm is comprised of three major joints, each of which may consist of one, two or three axes of motion. The FAROArm(R) is available in a variety of sizes, configurations and precision levels that are suitable for a broad range of applications. To take a measurement, the operator simply touches the object to be measured with a probe at the end of the arm and presses a button. Data can be captured as either individual points or a series of points.

Digital rotational transducers located at each of the joints of the arm measure the angles at those joints. This rotational measurement data is transmitted to an on-board controller that converts the arm angles to precise locations in 3-D space using "xyz" position coordinates and "ijk" orientation coordinates.

The FAROArm(R) has been designed as an open architecture system. The communications parameters of the on-board processors have the ability to combine advanced sensing probes, integrate with conventional CMM software and communicate with different CAD software packages and a variety of computer operating systems. This open architecture is designed to provide for easy integration of the FAROArm(R) into the manufacturing environment. The customer's ability to use an installed base of computing hardware and software further reduces the cost of installation and training while initiating the transition to the Company's preferred group of CAD-based products. To encourage integration of the FAROArm(R) into the manufacturing environment, the Company provides a group of seamless interface drivers for leading CAD/CAM packages. The Company also provides a full serial communication command protocol to the FAROArm(R) for customers who write their own interfaces.

The Company offers several models of the FAROArm(R) under three product lines: the Gold Series, Silver Series and the Sterling Series.

GOLD SERIES. The Gold Series models are the Company's highest precision (P.001 to P.005 inches) measuring devices and are available in four, six, eight, ten and twelve foot measurement diameters. These models are used for factory floor inspection and fit checking applications requiring higher precision than the Silver Series. Depending on the component of the CAM2 software, the Gold Series models are priced between \$50,000 and \$60,000 when sold as a turnkey system including hardware, computer and software and \$47,000 without computer and software.

SILVER SERIES. The Silver Series models are the Company's intermediate precision (P.003 to P.007 inches) measuring devices and are available in eight and twelve foot measurement diameters. These models are most frequently used for factory floor inspection and fit-checking applications. Depending on the component of the CAM2 software, the Silver Series models are priced at \$42,000 and \$50,000 when sold as a turnkey system including hardware, computer and CAM2 software and \$37,000 without computer and software.

STERLING SERIES. The Sterling Series models are the Company's lighter-weight, medium precision (P.002 to P.007 inches) measuring devices and are available in four, six, eight and ten foot measurement diameters. These models are most frequently used for applications that do not require high-level precision, such as 3-D modeling, mold production and reverse-engineering applications. Depending on the component of CAM2 software, the Sterling Series models are priced between \$34,000 and \$42,000 when sold as a turnkey system including hardware, computer and CAM2 software and \$27,000 without computer and software.

CAM2 (FORMERLY ANTHROCAM(R)). CAM2 is the Company's proprietary CAD-based measurement and statistical process control software. The CAM2 product line includes six (6) software programs:

CAM2 CAD ANALYZER(R) allows users to convert very large, complex CAD files from engineering workstations into simpler graphical images which make them available on a personal computer level for numerous applications throughout the factory from assembly and inspection planning, to the creation of user or service manuals. CAM2 CAD Analyzer(R) sells for \$6,500.

CAM2 DESIGN(R) allows users to measure older parts without data files, or models of potential products and convert them into CAD files for manufacturing. It is built on the AutoCAD(R) software development platform, which allows users to benefit from extensive hardware, software, interfacing and software support libraries and teaching products. CAM2 Design(R) is offered with the FAROArm(R) and is also offered as an unbundled product. When unbundled from the FAROArm(R), CAM2 Design(R) sells for \$26,000.

CAM2 MEASURE(R) allows users to compare measurements of manufactured components or assemblies with the corresponding CAD data for the components or assemblies. CAM2 Measure(R) is offered with the FAROArm(R) and is also offered as an unbundled product. When unbundled from the FAROArm(R), CAM2 Measure(R) sells for \$16,000.

CAM2 AUTOMOTIVE(R) also allows users to compare measurements of manufactured components with the corresponding CAD file. Unlike CAM2 Measure(R), CAM2 Automotive(R) is especially suited to the measurement of very large components with large CAD files, typical of those in the automotive industry. CAM2 Automotive(R) is offered with the FAROArm(R) and is also offered as an unbundled product. When unbundled from the FAROArm(R) CAM2 Automotive(R) sells for \$20,000.

CAM2 SPC GRAPH(R) allows the user to organize and compare measurement results from the FAROArm(R) in the form of pictures, tables, and charts, for the purpose of statistical process control. CAM2 SPC Graph(R) is tailored to an individual user. CAM2 SPC Graph(R) sells for \$1,000.

CAM2 SPC PROCESS(R) allows for the collection, organization, and presentation of measurement data factory-wide. Not limited to measurements from the FAROArm(R), CAM2 SPC Process(R) accepts data from CMMs and other computer-based measurement devices from many different measurement applications along the production line. CAM2 SPC Process(R) sells for \$90,000 per assembly line.

SPECIALTY PRODUCTS. The Company licenses and supports certain specialty products based on its articulated arm technology that are used in medical and multimedia applications. License and support fees from these products do not represent a significant portion of the Company's revenues and the Company does not intend to actively market these products.

CUSTOMERS

The Company's products have been purchased by more than 1,500 customers ranging from small machine shops to large manufacturing and industrial companies. The Company's ten largest customers by revenue represented an aggregate of 15.6% of the Company's total revenues in 1999. No customer represented 6.0% or more of the Company's sales in 1999. The following table illustrates, by vertical market, the Company's diverse customer base:

AEROSPACE -----	AUTOMOTIVE -----	ELECTRIC UTILITIES AND MANUFACTURERS -----
Boeing	Daimler Chrysler	General Electric
Lockheed Martin	General Motors	Westinghouse
Northrop Grumman	Ford	Southern California Edison
Orbital Sciences	Honda	Tennessee Valley Authority
Dee Howard	Toyota	Abb Power Generation
Hughes Brothers	Nissan	Hydro Quebec
Nordam Repair Div.	Porsche	TurboCare
Ball Aerospace	Volkswagen	Potomac Electric Power
	BMW	Turbine Technology
		International
HEAVY EQUIPMENT -----	CONSUMER PRODUCTS -----	MISCELLANEOUS -----
John Deere	Harley Davidson	Bill Elliott Racing
Case Corporation	Polaris	American Sheet Metal
Caterpillar	Bombardier	Monyo Oil Field Products
Komatsu Dresser	Xerox	Atlas Foundry
Clark Industries	Hewlett Packard	Molded Fiberglass
Ingersol Rand	Fountain Power Boats	Creative Foam Products
AGCO	Taylor Made Products	Able Design Plastics
Hay and Forage	Mercury Marine	APW Enclosures
Melroe Company	Amana	Applied Composites
Volvo Construction Equipment	Braun Corporation	Kolenda Tool and Die
Renault Agriculture	Eastman Kodak	Charmalloy Castings

SALES AND MARKETING

The Company directs its sales and marketing efforts from its headquarters in Lake Mary, Florida. At December 31, 1999, the Company employed 85 sales/application engineering professionals who operate from the Company's headquarters, and include seven domestic regional sales representatives located in Charlotte, Chicago, Columbus (Ohio), Dallas, Detroit, Los Angeles and Seattle, four German regional sales offices in Stuttgart, Munich, Peine, and Gladbeck, and sales offices located in Coventry, United Kingdom, and suburban Paris, France. The Company also utilizes 11 domestic and 20 international distributors in territories where the Company does not have regional sales offices. See Footnote 14 to the Notes to Consolidated Financial Statements incorporated by reference herein from Item 8 hereof for financial information about the Company's foreign and domestic operations and export sales required by this Item.

The Company uses a process of integrated lead qualification and sales demonstration. Once a customer opportunity is identified, the Company employs a team-based sales approach involving inside and outside sales personnel who are supported by application engineers.

The Company employs a variety of marketing techniques, including direct mail, trade shows, and advertising in trade journals, and proactively seeks publicity opportunities for customer testimonials. Management believes that word-of-mouth advertising from the Company's existing customers provides an important marketing advantage. The Company also has a computerized sales and marketing software system with telemarketing, lead tracking and analysis, as well as customer support capabilities. Each of the Company's sales offices is linked electronically to the Company's headquarters.

In June 1996, the Company entered into an Original Equipment Manufacturer (OEM) agreement with Mitutoyo Corporation ("Mitutoyo"), a Japanese company that is the world's largest manufacturer of metrology tools. Mitutoyo markets the FAROArm(R) in Japan under the name SPINARM(R). The agreement, which grants Mitutoyo non-exclusive distribution right in Japan, expires in June 2000 and is renewable for successive one-year terms.

In March 1999, the Company entered into an OEM agreement with Brown & Sharpe Manufacturing Company ("Brown & Sharpe"), a North Kingstown, Rhode Island company that is a world leader in the manufacture of traditional CMMs and other metrology products. Brown & Sharpe will market the FAROArm(R) worldwide under the name GAGE 2000 A. The agreement, which grants Brown & Sharpe non-exclusive distribution right worldwide, expires in March 2001, and is renewable for successive one-year terms.

RESEARCH AND DEVELOPMENT

The Company believes that its future success depends on its ability to achieve technological leadership, which will require ongoing enhancements of its products and the development of new applications and products that provide 3-D measurement solutions. Accordingly, the Company intends to continue to make substantial investments in the development of new technologies, the commercialization of new products that build on the Company's existing technological base and the enhancement and development of additional applications for its products.

The Company's research and development efforts are directed primarily at enhancing the functional adaptability of its current products and developing new and innovative products that respond to specific requirements of the emerging market for 3-D measurement systems. The Company's research and development efforts have been devoted primarily to mechanical hardware, electronics and software. The Company's engineering development efforts will continue to focus on the FAROArm(R) and the family of CAM2 products. Significant efforts are also being directed toward the development of new measurement technologies and additional features for existing products. See "Technology".

At December 31, 1999, the Company employed 49 scientists and technicians in its research and development efforts. Research and development expenses were approximately \$3.8 million in 1999 as compared to \$2.6 million in 1998 and \$1.1 million in 1997. Research and development activities, especially with respect to new products and technologies, are subject to significant risks, and there can be no assurance that any of the Company's research and development activities will be completed successfully or on schedule, or, if so completed, will be commercially accepted.

TECHNOLOGY

The primary measurement function of the FAROArm(R) is to provide orientation and position information with respect to the probe at the end of the FAROArm(R). This information is processed by software and can be compared to the desired dimensions contained in the CAD data of a production part or assembly to determine whether the measured data conforms to such dimensional specifications.

To accomplish this measurement function, the FAROArm(R) is designed as an articulated arm with six or seven joints. The arm consists of aluminum links and rotating joints that are combined in different lengths and configurations, resulting in human arm-like characteristics. Each joint is instrumented with a rotational transducer, a device used to measure rotation, which is based on optical digital technology. The position and orientation of the probe in three dimensions is determined by applying trigonometric calculations at each joint. The position of the end of a link of the arm can be determined by using the angle measured and the known length of the link. Through a complex summation of these calculations at each joint, the position and orientation of the probe is determined.

The Company's products are the result of a successful integration of state-of-the-art developments in mechanical and electronic hardware and applications software. The unique nature of the Company's technical developments is evidenced by the Company's numerous U.S. and international patents. The Company maintains low cost product design processes by retaining development responsibilities for all electronics, hardware and software.

MECHANICAL HARDWARE. The FAROArm(R) is designed to function in diverse environments and under rigorous physical conditions. The arm monitors its temperature to adjust for environments ranging from -10 degrees to +50 degrees Celsius. The arm is constructed of pre-stressed precision bearings to resist shock loads. Low production costs are attained by the proprietary combination of reasonably priced electromechanical components accompanied by the optimization and on-board storage of calibration data. Many of the Company's innovations relate to the environmental adaptability of its products. Significant features include integrated counter-balancing, configuration convertibility and temperature compensation.

ELECTRONICS. An on-board computer that is designed to handle complex analyses of joint data as well as communications with a variety of host computers processes the rotational information for each joint. The Company's electronics are based on digital signal processing and surface mount technologies. The Company's products meet all mandatory electronic safety requirements. Advanced circuit board development, surface mount production and automated testing methods are used to ensure low cost and high reliability.

SOFTWARE. CAM2 is a Windows-based, 32-bit application family written for the most recent PC-based technology. CAM2 has been entirely designed and programmed by the Company utilizing field input and industry wide beta site installations. CAM2 CAD Analyser(R) is a family member for viewing, analyzing and browsing CAD files. CAM2 Design(R) is a family member primarily used for reverse engineering and is written as an AutoCAD runtime extension (ARX) that is the AutoCAD Application Programming Interface (API). Family member CAM2 Measure(R) is simplified version of Design for pure measurement applications written entirely on the ACIS CAD development platform. Family member CAM2 Automotive(R) is a measurement software designed for large CAD files and specific Automotive applications and is written using a proprietary graphics display engine. Family member CAM2 SPC Process(R) is designed for plant wide dimensional data acquisition and presentation in classical SPC (Statistical Process Control) formats for plant-wide quality control.

All the CAM2 family members are written in the C++ development language using Microsoft Foundation Class (MFC) standards. The software fully implements UNICODE standards for worldwide translation allowing the Company to create foreign language versions to enter international markets more effectively. The software is developed with the cooperation of diverse user beta sites and a well-developed system for tracking and implementing market demands.

INTELLECTUAL PROPERTY

The Company holds or has pending 30 patents in the United States, 19 of which are also held or pending in other jurisdictions. The Company also has 12 registered trademarks in the United States, 18 foreign registered trademarks, 10 trademark applications pending in the United States and 11 foreign trademark applications pending.

The Company relies on a combination of contractual provisions and trade secret laws to protect its proprietary information. There can be no assurance that the steps taken by the Company to protect its trade secrets and proprietary information will be sufficient to prevent misappropriation of its proprietary information or to preclude third-party development of similar intellectual property.

Despite the Company's efforts to protect its proprietary rights, unauthorized parties may attempt to copy aspects of the Company's products or to obtain and use information that the Company regards as proprietary. The Company intends to vigorously defend its proprietary rights against infringement by third parties. However, policing unauthorized use

of the Company's products is difficult, particularly overseas, and the Company is unable to determine the extent to which piracy of its software products exists. In addition, the laws of some foreign countries do not protect the Company's proprietary rights to the same extent as the laws of the United States.

The Company does not believe that any of its products infringe on the proprietary rights of third parties. There can be no assurance, however, that third parties will not claim infringement by the Company with respect to current or future products. Any such claims, with or without merit, could be time-consuming, result in costly litigation, cause product shipment delays or require the Company to enter into royalty or licensing agreements. Such royalty or licensing agreements, if required, may not be available on terms acceptable to the Company or at all, which could have a material adverse effect upon the Company's business, operating results and financial condition.

MANUFACTURING AND ASSEMBLY

The Company manufactures its products primarily at its headquarters in Lake Mary, Florida. Manufacturing consists primarily of assembling components and subassemblies purchased from suppliers into finished products. The primary components, which include machined parts and electronic circuit boards, are produced by subcontractors according to the Company's specifications. All products are assembled, calibrated and tested for accuracy and functionality before shipment. In limited circumstances, the Company performs in-house circuit board assembly and part machining.

"Quality" has rapidly emerged as a new emphasis in commerce and industry, and is a significant factor in international trade. The Company's manufacturing, engineering and design headquarters have been registered to the ISO 9001 standard since July 1998. Three successive surveillance audits have documented continuous improvement to this multinational standard. The Company continues to examine its scope of registration as the business evolves, and has chosen English as the standard business language for its operations. This decision is expected to significantly influence the Company's operations and documentation globally. This has been done in concert with the ISO Standard Registrar, and is expected to increase customer confidence in the Company's products and services worldwide.

COMPETITION

The broad market for measurement devices, which include hand-measurement tools, test fixtures and conventional, fixed-base CMMs, is highly competitive. Manufacturers of hand-measurement tools and traditional CMMs include a significant number of well-established companies that are substantially larger and possess substantially greater financial, technical and marketing resources than the Company. There can be no assurance that these entities or others will not succeed in developing products or technologies that will directly compete with those of the Company. The market for measurement software to retrofit traditional CMMs, and for statistical process control is also highly competitive. The Company

will be required to make continued investments in technology and product development to maintain its technological advantage over its competition. There can be no assurance that the Company will have sufficient resources to make such investments or that the Company's product development efforts will be sufficient to allow the Company to compete successfully as the industry evolves. The Company's products compete on the basis of portability, accuracy, application features, ease-of-use, quality, price and technical support.

The Company's only significant direct competitor for its FAROArm(R) and related software is a joint venture of Romer SRL (France) and Romer, Inc. (California). The Company is aware of a direct competitor in Germany, two direct competitors in Italy, and a direct competitor in the United Kingdom, each of which the Company believes currently has negligible sales. The Company also has an established, indirect competitor in Japan that markets a measuring device that is mobile but not portable. There can be no assurance that such companies will not devote additional resources to the development and marketing of products that compete with those of the Company.

The worldwide trend toward CAD-based factory floor metrology has resulted in the introduction of CAD-based inspection software and statistical process control for conventional CMMs by most of the large CMM manufacturers. Certain CMM manufacturers are miniaturizing, and in some cases increasing the mobility of, their conventional CMMs. Nonetheless, these CMMs still have small measurement volumes, lack the adaptability typical of portable, articulated arm measurement devices and lose accuracy outside the controlled environment of the metrology lab.

BACKLOG

At December 31, 1999, the Company had orders representing approximately \$1.8 million in sales. Substantially all outstanding orders at December 31, 1999 were shipped by March 20, 2000.

EMPLOYEES

At December 31, 1999, the Company had 217 full-time employees, consisting of 85 sales/application-engineering professionals, 34 production staff, 49 research and development staff, 36 administrative staff, and 13 customer service specialists. The Company is not a party to any collective bargaining agreements. The Company believes its employee relations are good. Management believes that its future growth and success will depend in part on its ability to retain and continue to attract highly skilled personnel. The Company anticipates that it will obtain the additional personnel required to satisfy the staffing requirements caused by its planned expansion over the next 12 months.

EXECUTIVE OFFICERS OF THE REGISTRANT

The executive officers of the Company, and their ages, are as follows:

NAME	AGE	PRINCIPAL POSITION
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EXECUTIVE OFFICERS:		
Simon Raab, Ph.D.	47	Chairman of the Board, Chief Executive Officer, and President
Gregory A. Fraser, Ph.D.	45	Executive Vice President, Secretary, and Treasurer
Stuart W. Jones	43	Vice President and Chief Financial Officer

SIMON RAAB, PH.D., a co-founder of the Company, has served as the Chairman of the Board, Chief Executive Officer and a director of the Company since its inception in 1982 and as President since 1986. Mr. Raab holds a Ph.D. in Mechanical Engineering from McGill University, Montreal, Canada, a Masters of Engineering Physics from Cornell University and a Bachelor of Science in Physics with a minor in Biophysics from the University of Waterloo, Canada.

GREGORY A. FRASER, PH.D., a co-founder of the Company, has served as Executive Vice President, Secretary, and Treasurer since August 1999. Prior to that Mr. Fraser served as Chief Financial Officer and Executive Vice President since May 1997 and as Secretary, Treasurer and a director of the Company since its inception in 1982. Mr. Fraser holds a Ph.D. in Mechanical Engineering from McGill University, Montreal, Canada, a Masters of Theoretical and Applied Mechanics from Northwestern University and a Bachelor of Science and Bachelor of Mechanical Engineering from Northwestern University.

STUART W. JONES has served as Vice President and Chief Financial Officer since August 1999. Prior to that Mr. Jones served as Chairman, President and Chief Executive Officer of Metermaster Inc. since 1998, and as Executive Vice President and Chief Financial Officer of Metermaster Inc. since 1995. Mr. Jones holds an MBA in Finance and Marketing from the University of Illinois and a Bachelor of Science in Accounting from the University of Virginia.

ITEM 2. PROPERTIES.

The Company's headquarters and principal operations are located in a leased building in Lake Mary, Florida containing approximately 35,000 square feet. The Company's European headquarters are located in a leased building in Stuttgart, Germany containing approximately 14,000 square feet. The Company has a combined sales and training facility which is located in a leased building in Wixom, Michigan containing approximately 4,300 square feet. The Company has a combined sales and research and development facility, which is located in a leased building in Aveiro, Portugal containing approximately 2,800 square feet. The Company believes that its current facilities will be adequate for its foreseeable needs and that it will be able to locate suitable space for additional regional offices as those needs develop.

In addition, the Company has five sales offices in Europe. The Company leases all of the sales offices. The information required by the remainder of this Item is incorporated herein by reference to Exhibit 99.1 attached hereto.

ITEM 3. LEGAL PROCEEDINGS.

The Company is not involved in any pending legal proceedings other than routine litigation arising in the ordinary course of business. The Company does not believe that the results of such litigation, even if the outcome were unfavorable to the Company, would have a material adverse effect on the Company's business, financial condition or results of operations.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

No matters were submitted to a vote of security holders during the last quarter of calendar 1999.

PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS.

The Company's Common Stock, par value \$.001 per share, began trading on the NASDAQ Stock Market on September 18, 1997, under the symbol FARO. Before that date, there was no established public trading market for the Common Stock. The following table sets forth the high and low sale price of the Company's Common Stock for its two most recent fiscal years:

	1999	
	HIGH	LOW
First Quarter	7	3 3/4
Second Quarter	6 7/16	4 5/8
Third Quarter	6	2 3/4
Fourth Quarter	5	2 1/4
	1998	
	HIGH	LOW
First Quarter	14 1/2	10
Second Quarter	12 1/2	9 1/4
Third Quarter	11 3/8	2 3/8
Fourth Quarter	4 1/16	2 3/8

The Company has not paid any cash dividends on its Common Stock to date. The payment of dividends, if any in the future is within the discretion of the Board of Directors and will depend on the Company's earnings, its capital requirements and financial condition, and may be restricted by future credit arrangements entered into by the Company. The Company expects to retain future earnings for use in operating and expanding its business and does not anticipate paying any cash dividends in the reasonably foreseeable future. As of March 24, 2000, the last sale price of the Company's Common Stock was \$4.25, and there were approximately 76 holders of record of Common Stock. The Company believes that there are approximately 1,900 beneficial owners of its Common Stock.

On August 10, 1998 the prospectus comprising part of the Company's Registration Statement on Form S-1, File No. 333-57395, was declared effective by the Securities and Exchange Commission. Common Stock was the only class of securities registered. Of the 343,750 shares registered, none had been sold as of March 24, 2000.

On August 26, 1998 the Board of Directors authorized the officers of the Company, without further approval of the Board, to purchase in the open market, up to a maximum of one million shares of the Company's Common Stock. During the period August 26, 1998 to December 31, 1998 the Company purchased 40,000 shares of Common Stock in the open market. During the year ended December 31, 1999 the Company did not purchase any shares of its Common Stock in the open market.

ITEM 6. SELECTED FINANCIAL DATA.

	YEARS ENDED DECEMBER 31				
	1999	1998	1997	1996	1995
STATEMENT OF OPERATIONS DATA:					
Sales	\$ 33,105,740	\$ 27,514,699	\$ 23,516,385	\$14,656,337	\$9,862,242
Cost of sales	14,160,938	11,291,313	9,610,838	6,486,268	4,987,779
Gross profit	18,944,802	16,223,386	13,905,547	8,170,069	4,874,463
Operating expenses:					
Selling	12,139,567	9,960,914	5,676,113	3,731,762	2,008,301
General and administrative	4,974,558	3,161,599	1,519,657	744,206	503,184
Depreciation and amortization	4,465,441	2,816,135	293,996	230,799	341,494
Research and development	3,828,801	2,587,181	1,075,505	730,124	363,871
Employee stock options	168,912	172,164	408,000	23,100	106,700
Impairment loss on acquired intangible assets	3,073,000				
In-process research and development resulting from acquisition		3,210,000			
Total operating expenses	28,650,279	21,907,993	8,973,271	5,459,994	3,323,550
(Loss) income from operations	(9,705,477)	(5,684,607)	4,932,276	2,710,075	1,550,913
Other income (expense):					
Interest income	715,953	1,077,713	442,444		
Other income	475,162	139,355	57,308	25,145	62,212
Interest expense	(1,924)	(13,023)	(110,768)	(212,669)	(355,468)
(Loss) income before taxes	(8,516,286)	(4,480,562)	5,321,260	2,522,554	1,257,657
Income tax (benefit) expense	(1,121,464)	450,532	2,114,630	1,115,892	(342,000)
Net (loss) income	\$ (7,394,822)	\$ (4,931,094)	\$ 3,206,630	\$ 1,406,662	\$1,599,657
Net (loss) income per common share:					
Basic	\$ (0.67)	\$ (0.46)	\$ 0.41	\$ 0.20	\$ 0.23
Diluted	(0.67)	(0.46)	0.39	0.19	0.22
Weighted average common shares outstanding:					
Basic	11,015,140	10,632,708	7,831,715	7,000,000	7,000,000
Diluted	11,015,140	10,632,708	8,189,048	7,349,041	7,166,739

AT DECEMBER 31

	AT DECEMBER 31				
	1999	1998	1997	1996	1995
CONSOLIDATED BALANCE SHEET DATA:					
Working capital	\$ 24,869,844	\$ 30,997,769	\$ 37,277,545	\$ 3,832,424	\$1,321,517
Total assets	42,103,912	49,120,147	41,192,333	7,815,668	5,479,698
Total debt	26,236	337,710		1,501,267	2,200,000
Total shareholders' equity	36,599,346	45,375,391	38,939,411	3,773,699	2,343,937

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

THE FOLLOWING INFORMATION SHOULD BE READ IN CONJUNCTION WITH THE CONSOLIDATED FINANCIAL STATEMENTS OF THE COMPANY, INCLUDING THE NOTES THERETO, INCLUDED ELSEWHERE IN THIS DOCUMENT.

OVERVIEW

The Company designs, develops, markets and supports portable, software-driven, 3-D measurement systems that are used in a broad range of manufacturing and industrial applications. In May 1998 the Company acquired CATS Computer Aided Technologies, GmbH ("CATS"), a German company which develops and markets CAD-based inspection and statistical process control ("SPC") software. The Company's principal products are the FAROArm(R) articulated measuring device and its multi-faceted CAM2 (formerly AnthroCam(R)) software which provides for CAD-based inspection on portable and fixed-base CMMs, and factory-level statistical process control. Together, these products integrate the measurement and quality inspection function with CAD, CAM and computer-aided engineering ("CAE") technology to improve productivity, enhance product quality and decrease rework and scrap in the manufacturing process. The Company's products bring precision measurement, quality inspection and specification conformance capabilities, integrated with leading CAD software, to the factory floor. The Company is a pioneer in the development and marketing of 3-D measurement technology in manufacturing and industrial applications and currently holds or has pending 30 patents in the United States, 19 of which also are held or pending in other jurisdictions. The Company's products have been purchased by more than 1,500 customers worldwide, ranging from small machine shops to such large manufacturing and industrial companies as General Motors, Daimler-Chrysler, Ford, Boeing, Lockheed Martin, General Electric, Westinghouse Electric, Caterpillar and Komatsu Dresser.

From its inception in 1982 through 1992, the Company focused on providing computerized, 3-D measurement devices to the orthopedic and neurosurgical markets. During this period, the company introduced a knee laxity measurement device, a diagnostic tool for measuring posture, scoliosis and back flexibility, and a surgical guidance device utilizing a six-axis articulated arm.

In 1992, in an effort to capitalize on a demand for 3-D portable measurement tools for the factory floor, the Company made a strategic decision to target its core measurement technology to the manufacturing and industrial markets. In order to focus on manufacturing and industrial applications of its technology, the Company phased out the direct sale of its medical products and entered into licensing agreements with two major neurosurgical companies for its medical technology. In 1995, the Company made a strategic decision to target international markets. The Company established sales offices in France and Germany in 1996 and Great Britain in 1997. International sales represented 34.3% of sales in 1997 and 46.4% of sales in 1998, and 46.6% of sales in 1999.

The Company derives revenues primarily from the sale of the FAROArm(R), its six-axis articulated measuring device, and its multi-faceted CAM2 software. Revenue related to these products is recognized upon shipment.

Revenue growth has resulted from increased unit sales due to an expanded sales effort that included the addition of sales personnel at existing offices, the opening of new sales offices, expanded promotional efforts and the acquisition of CATS. In September 1998 the Company announced the introduction of a new product line consisting of two additional FAROArm models, and the addition of 3 new software components to the CAM2 family, from the CATS acquisition.

In addition to providing a one-year basic warranty without additional charge, the Company offers its customers one, two and three-year extended maintenance contracts, which include on-line help services, software upgrades and hardware warranties. In addition, the Company sells training and technology consulting services relating to its products. The Company recognizes the revenue from extended maintenance contracts proportionately as costs are projected to be incurred.

Cost of sales consists primarily of material, production overhead and labor. Selling expenses consist primarily of salaries and commissions to sales and marketing personnel, and promotion, advertising, travel and telecommunications. General and administrative expenses consist primarily of salaries for administrative personnel, rent, utilities and professional and legal expenses. Research and development expenses represent salaries, equipment and third-party services.

Accounting for wholly owned foreign subsidiaries is maintained in the currency of the respective foreign jurisdiction and, therefore, fluctuations in exchange rates may have an impact on intercompany accounts reflected in the Company's consolidated financial statements. Although the Company has not historically engaged in any hedging transactions to limit risks of currency fluctuations, it intends to do so in the future.

RESULTS OF OPERATIONS

The following table sets forth for the periods presented, the percentage of sales represented by certain items in the Company's consolidated statements of operations:

	YEARS ENDED DECEMBER 31,		
	1999	1998	1997
STATEMENT OF OPERATIONS DATA:			
Sales	100.0%	100.0%	100.0%
Cost of Sales	42.7%	41.0%	40.9%
Gross profit	57.3%	59.0%	59.1%
Operating expenses:			
Selling	36.7%	36.2%	24.1%
General and administrative	15.0%	11.5%	6.5%
Depreciation and amortization	13.5%	10.2%	1.3%
Research and development	11.6%	9.4%	4.6%
Employee stock options	0.5%	0.6%	1.7%
Impairment loss on acquired intangible assets	9.3%	0.0%	0.0%
In-process research and development resulting from acquisition	0.0%	11.7%	0.0%
Total operating expenses	86.6%	79.6%	38.2%
(Loss) income from operations	(29.3)%	(20.7)%	21.0%
Interest income	2.2%	3.9%	1.9%
Other income (expense)	1.4%	0.5%	0.2%
Interest expense	0.0%	0.0%	(0.5)%
Net (loss) income before income taxes	(25.7)%	(16.3)%	22.6%
Income tax (benefit) expense	(3.4)%	1.6%	9.0%
Net (loss) income	(22.3)%	(17.9)%	13.6%

1999 COMPARED TO 1998

SALES. Sales increased \$5.6 million, or 20.4%, from \$27.5 million in 1998 to \$33.1 million in 1999. The increase resulted from increases in the U.S. (\$3.0 million, or 20.4%, from \$14.7 million to \$17.7 million), the three European countries with a direct Company presence (\$2.1 million, or 24.7%, from \$8.5 million to \$10.6 million) and the remainder of the world (an increase of \$0.5 million, or 11.6%, from \$4.3 million to \$4.8 million).

GROSS PROFIT. Gross profit increased by \$2.7 million, or 16.7%, from \$16.2 million in 1998 to \$18.9 million in 1999. The increase resulted from the increase in sales, partially offset by unusual charges of \$0.6 million related to excess and obsolete inventory (\$0.5 million) and warranties (\$0.1 million). Excluding the unusual charges, gross profit was \$19.5 million, or 58.9%, the same gross margin percentage as 1998.

SELLING EXPENSES. Selling expenses increased \$2.1 million, or 21.0%, from \$10.0 million in 1998 to \$12.1 million in 1999. The increase primarily resulted from selling expenses in Germany, which increased by \$1.4 million, with a full year of expenses in 1999

from the German acquisition, compared to seven and a half months in 1998, and an increase in the number of sales and marketing employees in Europe. Selling expenses also increased by \$0.4 million, resulting from an unusual write-down of demonstration inventory, which was identified during a thorough worldwide physical inventory. U.S. salaries, commissions, advertising and trade shows also increased and were partially offset by lower spending on other promotions.

GENERAL AND ADMINISTRATIVE EXPENSES. General and administrative expenses increased by \$1.8 million, or 56.3%, from \$3.2 million in 1998 to \$5.0 million in 1999. The increase primarily resulted from general and administrative expenses in Germany, which increased by \$1.1 million, with a full year of expenses in 1999 compared to seven and a half months in 1998. General and administrative expenses also increased due to higher salaries, outside services, and professional and legal expenses, and unusual third quarter charges (\$0.2 million, primarily for write-offs of doubtful accounts and residual costs related to the German acquisition), partially offset by lower bonuses and a \$0.1 million unusual credit.

DEPRECIATION AND AMORTIZATION EXPENSES. Depreciation and amortization expenses increased by \$1.7 million, or 60.7%, from \$2.8 million in 1998 to \$4.5 million in 1999. The increase primarily resulted from \$1.0 million of unusual expenses (\$0.7 million of amortization of software development costs, \$0.2 million of depreciation of property and equipment and \$0.1 million of amortization of patents with no remaining economic value). These unusual expenses resulted from a review of the Company's assets, which determined that certain patents and capitalized research and development costs should be written off due to changes in technology. Additionally, a full year of amortization of the intangible assets resulting from the German acquisition increased amortization expense in 1999 by \$0.3 million.

RESEARCH AND DEVELOPMENT EXPENSES. Research and development expenses increased by \$1.2 million, or 46.2%, from \$2.6 million in 1998 to \$3.8 million in 1999. The increase primarily resulted from an increase in the number of U.S. research and development employees (\$0.6 million), a full year of research and development expenses in Germany in 1999, compared to seven and a half months of expenses in 1998 (\$0.4 million), and an unusual charge (\$0.2 million) to write-off capitalized research and development costs for products no longer sold by the Company.

EMPLOYEE STOCK OPTION EXPENSES. Employee stock option expenses decreased by \$3,000, or 1.7%, from \$172,000 in 1998 to \$169,000 in 1999. This decrease was a result of a reduction in the amortized deferred compensation expense related to stock options issued in 1995 and 1997. For all options issued in 1999, no compensation expense was recorded, as the exercise price of the options was equal to the market price on the day of the grant.

IMPAIRMENT LOSS ON ACQUIRED INTANGIBLE ASSETS. An unusual impairment loss of \$3.1 million was recorded in 1999 to reflect an impairment of the intangible assets resulting from the German acquisition on May 15, 1998. The impairment resulted from the Company's revised forecast of the cash flows expected from the developed and core software

technology acquired with the German acquisition. Amortization expenses in 2000 will drop by approximately \$850,000 at present exchange rates as a result of the impairment loss.

OTHER INCOME. Other income increased by \$0.4 million, or 400.0%, from \$0.1 million in 1998 to \$0.5 million in 1999. The increase resulted principally from an increase in royalty income from an increase in licensing fees for the Company's medical technologies in 1999.

INTEREST INCOME. Interest income decreased by \$0.4 million, or 36.4%, from \$1.1 million in 1998 to \$0.7 million in 1999. The decrease primarily resulted from a reduction in the Company's cash invested after the acquisition of the German company, which reduced the Company's cash invested for twelve months in 1999, but only seven and a half months in 1998. In addition, more cash was invested in lower-yielding tax exempt municipal bonds during 1999.

INCOME TAX (BENEFIT) EXPENSE. Income tax benefit increased by \$1.6 million, from a \$0.5 million expense in 1998 to a \$1.1 million benefit in 1999. The benefit resulted from the Company's U.S. operation's taxable loss. The deferred tax benefit on the Company's foreign loss, including the impairment loss, was offset by a \$3.1 million valuation allowance.

NET LOSS. The Company's net loss increased by \$2.5 million, or 51.0%, from \$4.9 million in 1998 to \$7.4 million in 1999. The increase resulted primarily from the unusual impairment loss on acquired intangible assets (\$3.1 million, with no offsetting tax benefit) on the intangible assets resulting from the acquisition in Germany. Other unusual operating charges (\$2.3 million) and higher recurring general and administrative and research and development expenses as a percentage of sales also contributed to the higher net loss, partially offset by a \$1.6 million increase in the income tax benefit. The net loss includes \$2.5 million of amortization of intangibles related to the German acquisition, an increase of \$0.3 million from 1998.

1998 COMPARED TO 1997

SALES. Sales increased \$4.0 million, or 17.0%, from \$23.5 million in 1997 to \$27.5 million in 1998. The increase was a result of increases in sales in Europe (\$5.4 million) and Canada (\$0.6 million), offset by decreases in sales in Asia (\$1.0 million) and the United States (\$0.8 million).

GROSS PROFIT. Gross profit increased \$2.3 million, or 16.7%, from \$13.9 million in 1997 to \$16.2 million in 1998. This increase was a result of a proportional increase in sales in 1998, at a gross margin of 59.0%, virtually unchanged from 59.1% in 1997.

SELLING EXPENSES. Selling expenses increased \$4.3 million, or 75.5%, from \$5.7 million in 1997 to \$10.0 million in 1998. This increase was primarily the result of a 100% increase in the number of sales and marketing staff, and their resulting sales activities. The number of sales and marketing employees grew from 34 at December 31, 1997 to 68 at December 31, 1998. The cost per sales employee was higher in 1998 in part as a result of the greater proportion (primarily as a result of the CATS acquisition) of European employees and the higher cost of payroll benefits and travel costs in Europe.

GENERAL AND ADMINISTRATIVE EXPENSES. General and administrative expenses increased \$1.7 million, or 113.3% from \$1.5 million in 1997, to \$3.2 million in 1998. This increase resulted primarily from the increased number of administrative personnel both at the Company's headquarters and from the acquisition of CATS.

DEPRECIATION AND AMORTIZATION EXPENSES. Depreciation and amortization expenses increased \$2.5 million or 833.3%, from \$0.3 million in 1997 to \$2.8 million in 1998. This increase was primarily due to \$2.2 million in amortization expenses related to the intangible assets associated with the Company's acquisition of CATS.

RESEARCH AND DEVELOPMENT EXPENSES. Research and development expenses increased \$1.5 million, or 136.4%, from \$1.1 million in 1997 to \$2.6 million in 1998. This increase was a result of an increase in the number of research and development employees from 14 at December 31, 1997 to 43 at December 31, 1998.

EMPLOYEE STOCK OPTIONS. Employee stock option expenses decreased \$0.2 million or 50.0%, from \$0.4 million in 1997 to \$0.2 million in 1998. This decrease was a result of a reduction in the amortized deferred compensation expense relating to stock options issued in 1995 and 1997. For all options issued in 1998, no compensation expense was recorded, as the exercise price of the options was equal to the market price at the day of the grant.

IN-PROCESS RESEARCH AND DEVELOPMENT RESULTING FROM ACQUISITION. On May 15, 1998 the Company acquired CATS for \$5 million and 916,668 shares of the Company's Common Stock and the assumption of certain liabilities. The \$3.2 million portion of the purchase price that was attributed to in-process research and development and was expensed immediately.

INTEREST INCOME. Interest income increased \$0.7 million or 175.0%, from \$0.4 million in 1997 to \$1.1 million in 1998. This increase was a result of a full year of interest in 1998 on the remaining portion of the proceeds from the Company's initial public offering in September 1997, compared to approximately three months of interest on the portion of these proceeds which were invested in 1997.

INCOME TAX EXPENSE. Income tax expense decreased \$1.6 million or 76.2% from \$2.1 million in 1997 to \$0.5 million in 1998. The income tax provision in 1998 results primarily from the Company's U.S. operations being in a taxable position, and the deferred tax benefit of the Company's foreign loss being offset by a \$3 million valuation allowance.

NET INCOME (LOSS). The Company's net income (loss) for 1998 decreased \$8.1 million, from net income of \$3.2 million in 1997 to a net loss of \$4.9 million in 1998. This decrease was a result of a one-time in-process research and development charge (\$3.2 million), amortization costs related to the CATS acquisition (\$2.2 million), and higher sales, general and administrative, and research and development expenses as a percentage of sales.

LIQUIDITY AND CAPITAL RESOURCES

In September 1997, the Company completed an initial public offering of Common Stock that provided net proceeds of \$31.7 million. Total marketable securities (cash and cash equivalents, short-term investments and investments) at December 31, 1999 were \$16.9 million, compared to \$18.2 million at December 31, 1998.

For the year ended December 31, 1999, net cash provided by operating activities was \$1.5 million compared to net cash used by operating activities of \$3.1 million in 1998. Net cash provided by operating activities in 1999, increased primarily due to non-cash depreciation and amortization (\$4.5 million) and the impairment loss (\$3.1 million) and increases in accounts payable and accrued liabilities (\$2.4 million), partially offset by the net loss (\$7.4 million) and increases in accounts receivable (\$1.0 million).

Net cash (excluding short-term investments and investments) provided by investing activities (primarily conversions of investments into cash and cash equivalents, which yielded equivalent interest rates at year end) for the year ended December 31, 1999 was \$5.3 million, compared to net cash used in investing activities of \$25.2 million in 1998. Net cash provided by investing activities increased in 1999 primarily due to decreases in investments (\$6.8 million), partially offset by purchases of property and equipment (\$1.1 million) and payments for intangible assets (\$0.3 million).

Net cash used in financing activities for the year ended December 31, 1999 was \$0.3 million, compared to net cash provided by financing activities of \$0.3 million in 1998. The Company invests excess cash balances in short-term investment grade securities, such as money market investments, obligations of the U.S. government and its agencies, and obligations of state and local government agencies.

Exchange rate changes resulted in a \$1.1 million impact on the Company's cash.

In April 1997, the Company obtained a one-year secured \$1.0 million line of credit that bears interest at the 30-day commercial paper rate plus 2.65% per annum. The line of credit has been extended twice for additional one-year terms. There were no outstanding borrowings under this loan agreement at December 31, 1999.

The Company's principal commitments at December 31, 1999 were leases on its headquarters and regional offices. There were no material commitments for capital expenditures at that date. The Company believes that its cash, investments, cash flows from operations and funds available from its credit facilities will be sufficient to satisfy its working capital and capital expenditure needs at least through 2000.

FOREIGN EXCHANGE EXPOSURE

Sales outside the United States represent a significant portion of the Company's total revenues. At present, the majority of the Company's revenues and expenses are invoiced and paid in U.S. dollars. In the future, the Company expects a greater portion of its revenues to be denominated in foreign currencies. Fluctuations in exchange rates between the U.S. dollar and such foreign currencies may have a material adverse effect on the Company's business, results of operations and financial condition, particularly its operating margins, and could also result in exchange losses. The impact of future exchange rate fluctuations on the results of the Company's operations cannot be accurately predicted. Historically, the Company has not managed the risks associated with fluctuations in exchange rates, but intends to undertake transactions to manage such risks in the future. To the extent that the percentage of the Company's non-U.S. dollar revenues derived from international sales increases in the future, the risks associated with fluctuations in foreign exchange rates will increase. The Company at present is evaluating, and may use foreign exchange contracts with foreign currency options to hedge these risks.

INFLATION

The Company believes that inflation has not had a material impact on its results of operations in recent years and does not expect inflation to have a material impact on its operations in 2000.

YEAR 2000

During fiscal 1999, the Company completed its company-wide program to prepare the Company's computer systems for year 2000 compliance. The year 2000 issue relates to computer systems that use the last two digits rather than four to define a year and whether such systems would properly and accurately process information when the year changed to 2000.

At the date of this report, the Company had not experienced any material problems related to the year 2000. The Company has not become aware of any significant year 2000 issues affecting the Company's major customers or suppliers. The Company does not anticipate any material complaints regarding any year 2000 issues related to its products.

Year 2000 related costs through December 31, 1999 were limited to employees' time and were expensed as incurred. The remaining estimated cost to address any additional year 2000 problems is deemed immaterial. No significant information system projects were deferred to accommodate the year 2000 issues.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Shareholders
of FARO Technologies, Inc.:

We have audited the accompanying consolidated balance sheets of FARO Technologies, Inc. and subsidiaries as of December 31, 1999 and 1998, and the related consolidated statements of operations, shareholders' equity and cash flows for each of the three years in the period ended December 31, 1999. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of FARO Technologies, Inc. and subsidiaries as of December 31, 1999 and 1998, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 1999, in conformity with accounting principles generally accepted in the United States of America.

DELOITTE & TOUCHE LLP
Certified Public Accountants

Tampa, Florida
March 17, 2000

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

DECEMBER 31

	1999	1998
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 6,637,184	\$ 1,183,656
Short-term investments	6,494,262	17,011,831
Accounts receivable, less allowance for doubtful accounts of \$334,612 and \$139,690	9,812,838	8,963,343
Refundable income taxes	234,470	716,048
Inventories	6,199,414	6,443,618
Prepaid expenses and other assets	447,894	155,037
Deferred income taxes	494,088	121,543
Total current assets	30,320,150	34,595,076
PROPERTY AND EQUIPMENT -- at cost:		
Machinery and equipment	2,895,706	1,873,146
Furniture and fixtures	1,094,927	899,616
Leasehold improvements	34,086	28,889
Total	4,024,719	2,801,651
Less accumulated depreciation and amortization	(2,356,572)	(1,276,459)
Property and equipment -- net	1,668,147	1,525,192
INTANGIBLE ASSETS -- net	5,979,072	12,821,191
INVESTMENTS	3,747,694	
NOTES RECEIVABLE	130,936	178,688
DEFERRED INCOME TAXES	257,913	
TOTAL ASSETS	\$ 42,103,912	\$ 49,120,147
LIABILITIES AND SHAREHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Short-term notes payable to banks		\$ 296,230
Current portion of long-term debt	\$ 8,746	4,156
Accounts payable	2,200,408	2,020,359
Accrued liabilities	2,838,330	832,093
Current portion of unearned service revenues	317,918	329,731
Customer deposits	84,904	114,738
Total current liabilities	5,450,306	3,597,307
DEFERRED INCOME TAXES		78,220
OTHER LONG-TERM LIABILITIES	54,260	69,229
Total liabilities	5,504,566	3,744,756
COMMITMENTS AND CONTINGENCIES (Notes 2 and 10)		
SHAREHOLDERS' EQUITY:		
Class A preferred stock -- par value \$.001, 10,000,000 shares authorized, no shares issued and outstanding		
Common stock -- par value \$.001, 50,000,000 shares authorized, 11,392,842 and 11,048,137 issued; 11,019,510 and 11,008,137 outstanding	11,060	11,048
Additional paid-in capital	47,544,844	47,520,732
Unearned compensation	(123,404)	(292,316)
Accumulated deficit	(9,307,651)	(1,912,829)
Other comprehensive (loss) income	(1,374,878)	199,381
Common stock in treasury, at cost -- 40,000 shares in 1999 and 1998	(150,625)	(150,625)
Total shareholders' equity	36,599,346	45,375,391
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$ 42,103,912	\$ 49,120,147

See notes to consolidated financial statements.

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS

	YEARS ENDED DECEMBER 31		
	1999	1998	1997
SALES	\$ 33,105,740	\$ 27,514,699	\$ 23,516,385
COST OF SALES	14,160,938	11,291,313	9,610,838
Gross profit	18,944,802	16,223,386	13,905,547
OPERATING EXPENSES:			
Selling	12,139,567	9,960,914	5,676,113
General and administrative	4,974,558	3,161,599	1,519,657
Depreciation and amortization	4,465,441	2,816,135	293,996
Research and development	3,828,801	2,587,181	1,075,505
Employee stock options	168,912	172,164	408,000
Impairment loss on acquired intangible assets	3,073,000		
In-process research and development			
resulting from acquisition		3,210,000	
Total operating expenses	28,650,279	21,907,993	8,973,271
(LOSS) INCOME FROM OPERATIONS	(9,705,477)	(5,684,607)	4,932,276
OTHER INCOME (EXPENSE):			
Interest income	715,953	1,077,713	442,444
Other income	475,162	139,355	57,308
Interest expense	(1,924)	(13,023)	(110,768)
(LOSS) INCOME BEFORE INCOME TAXES	(8,516,286)	(4,480,562)	5,321,260
INCOME TAX (BENEFIT) EXPENSE	(1,121,464)	450,532	2,114,630
NET (LOSS) INCOME	\$ (7,394,822)	\$ (4,931,094)	\$ 3,206,630
NET (LOSS) INCOME PER COMMON			
SHARE -- BASIC	\$ (0.67)	\$ (0.46)	\$ 0.41
NET (LOSS) INCOME PER COMMON			
SHARE -- DILUTED	\$ (0.67)	\$ (0.46)	\$ 0.39

See notes to consolidated financial statements.

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

	COMMON STOCK		ADDITIONAL PAID-IN CAPITAL	UNEARNED COMPENSATION
	SHARE	AMOUNTS		
BALANCE, JANUARY 1, 1997	7,000,000	\$ 7,000	\$ 3,961,564	\$ (6,500)
Net income				
Currency translation adjustment, net of tax				
Comprehensive income				
Granting of employee and director stock options			866,793	(501,834)
Amortization of unearned compensation				43,854
Issuance of common stock	2,919,000	2,919	31,673,647	
BALANCE, DECEMBER 31, 1997	9,919,000	9,919	36,502,004	(464,480)
Net loss				
Currency translation adjustment, net of tax				
Comprehensive loss				
Issuance of common stock	1,129,137	1,129	10,323,564	
Income tax benefit resulting from the exercise of stock options			695,164	
Amortization of unearned compensation				172,164
Acquisition of treasury stock				
BALANCE, DECEMBER 31, 1998	11,048,137	11,048	47,520,732	(292,316)
Net loss				
Currency translation adjustment, net of tax				
Comprehensive loss				
Issuance of common stock	11,373	12	24,112	
Amortization of unearned compensation				168,912
BALANCE, DECEMBER 31, 1999	11,059,510	\$11,060	\$47,544,844	\$ (123,404)

	RETAINED	ACCUMULATED	TREASURY	TOTAL
	EARNINGS (ACCUMULATED DEFICIT)	OTHER COMPREHENSIVE (LOSS) INCOME		
BALANCE, JANUARY 1, 1997	\$ (188,365)			\$ 3,773,699
Net income	3,206,630			3,206,630
Currency translation adjustment, net of tax		\$ (126,297)		(126,297)
Comprehensive income				3,080,333
Granting of employee and director stock options				364,959
Amortization of unearned compensation				43,854
Issuance of common stock				31,676,566
BALANCE, DECEMBER 31, 1997	3,018,265	(126,297)		38,939,411
Net loss	(4,931,094)			(4,931,094)
Currency translation adjustment, net of tax		325,678		325,678
Comprehensive loss				(4,605,416)
Issuance of common stock				10,324,693
Income tax benefit resulting from the exercise of stock options				695,164
Amortization of unearned compensation				172,164
Acquisition of treasury stock			\$ (150,625)	(150,625)
BALANCE, DECEMBER 31, 1998	(1,912,829)	199,381	(150,625)	45,375,391
Net loss	(7,394,822)			(7,394,822)
Currency translation adjustment, net of tax		(1,574,259)		(1,574,259)
Comprehensive loss				(8,969,081)
Issuance of common stock				24,124
Amortization of unearned compensation				168,912

BALANCE, DECEMBER 31, 1999	----- \$ (9,307,651) =====	----- \$ (1,374,878) =====	----- \$ (150,625) =====	----- \$36,599,346 =====
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See notes to consolidated financial statements.

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF CASH FLOWS

	YEARS ENDED DECEMBER 31		
	1999	1998	1997
CASH FLOWS FROM:			
OPERATING ACTIVITIES:			
Net (loss) income	\$ (7,394,822)	\$ (4,931,094)	\$ 3,206,630
Adjustments to reconcile net (loss) income to net cash provided by (used in) operating activities:			
Depreciation and amortization	4,465,441	2,858,108	293,996
Bad debt expense, net of charge offs	120,812	107,004	708
Inventory reserve	627,411		
Impairment loss on acquired intangible assets	3,073,000		
In-process research and development resulting from acquisition		3,210,000	
Deferred income tax	(708,678)	361,737	(125,107)
Loss on disposal of fixed assets	5,400		10,850
Employee stock options	168,912	172,164	408,000
Change in operating assets and liabilities:			
Decrease (increase) in:			
Accounts receivable	(1,048,086)	(1,866,792)	(3,167,200)
Refundable income taxes	481,578	(716,048)	
Inventories	(394,485)	(2,137,905)	(976,632)
Notes receivable	47,752	124,683	
Prepaid expenses and other assets	(292,857)	66,972	(68,778)
Increase (decrease) in:			
Accounts payable and accrued liabilities	2,380,912	(149,255)	(228,896)
Unearned service revenues	(5,757)	(159,794)	50,151
Customer deposits	(28,458)	(6,620)	(109,035)
Net cash provided by (used in) operating activities	1,498,075	(3,066,840)	(705,313)
INVESTING ACTIVITIES:			
Purchases of property and equipment	(1,120,552)	(1,001,655)	(480,127)
Acquisition of business net of cash acquired		(5,668,382)	
Short-term investments		(17,011,831)	
Payment of patent costs		(105,651)	(203,549)
Payment of product design costs		(635,943)	(108,286)
Payments for intangible assets	(316,527)	(754,559)	
Cash received from investments	6,769,875		
Net cash provided by (used in) investing activities	5,332,796	(25,178,021)	(791,962)
FINANCING ACTIVITIES:			
Proceeds from issuance of Common Stock -- net	24,124	624,842	31,676,566
Payments on long-term debt and notes payable	(306,403)	(186,447)	(1,501,267)
Acquisition of treasury stock		(150,625)	
Net cash (used in) provided by financing activities	(282,279)	287,770	30,175,299
EFFECT OF EXCHANGE RATE CHANGES ON CASH	(1,095,064)	325,678	(126,297)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS			
EQUIVALENTS	5,453,528	(27,631,413)	28,551,727
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	1,183,656	28,815,069	263,342
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 6,637,184	\$ 1,183,656	\$ 28,815,069

See notes to consolidated financial statements.

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
YEARS ENDED DECEMBER 31, 1999, 1998 AND 1997

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

DESCRIPTION OF BUSINESS -- FARO Technologies, Inc. and subsidiaries develops, manufactures, markets and supports Computer Aided Design (CAD)-based quality assurance products and CAD-based inspection and statistical process control software. The Company has three wholly-owned subsidiaries: FARO Worldwide, Inc.; FARO Europe GmbH & Co. KG, a German company, and Antares LDA, a Portuguese company.

PRINCIPLES OF CONSOLIDATION -- The consolidated financial statements include the accounts of FARO Technologies, Inc. and all wholly-owned subsidiaries (collectively, the "Company"). All significant intercompany transactions and balances have been eliminated. The financial statements of the foreign subsidiaries are translated into U.S. dollars using exchange rates in effect at period end for assets and liabilities and average exchange rates during each reporting period for results of operations. Adjustments resulting from translation of financial statements are reflected as a separate component of comprehensive (loss) income.

REVENUE RECOGNITION, PRODUCT WARRANTY AND EXTENDED MAINTENANCE CONTRACTS -- Revenue related to the Company's 3-D measurement equipment and related software is recognized upon shipment as the Company considers the earnings process substantially complete as of the shipping date. Revenue from sales of software only is recognized when no further significant production, modification or customization of the software is required and where the following criteria are met: persuasive evidence of a sales agreement exists, delivery has occurred, and the sales price is fixed or determinable and collectible. Revenues resulting from sales of comprehensive support, training and technology consulting services are recognized as such services are performed. Extended maintenance plan revenues are recognized proportionately as maintenance costs are projected to be incurred. Prior to November 1, 1997, such revenues were recognized ratably over the contract term. The change in estimate with respect to the recognition of such revenues more accurately matches revenues with costs incurred. The Company warrants its products against defects in design, materials and workmanship for one year. A provision for estimated future costs relating to warranty expenses is recorded when products are shipped. Costs relating to extended maintenance plans are recognized as incurred.

CASH AND CASH EQUIVALENTS -- The Company considers cash on hand and amounts on deposit with financial institutions which have original maturities of three months or less to be cash and cash equivalents.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES--(CONTINUED)

All short-term investments in debt securities which have maturities of three months or less are included in cash and cash equivalents and classified as trading securities, which are carried at their fair value based upon the quoted market prices of those investments at December 31, 1999 and 1998. Accordingly, net realized and unrealized gains and losses on trading securities are included in other income in the consolidated statements of operations. Total trading securities included in cash and cash equivalents were \$4,694,451 and \$145,437 at December 31, 1999 and 1998, respectively. The gross unrealized gain or loss on all trading securities was an unrealized loss of approximately \$18,000 at December 31, 1999, and an unrealized gain of approximately \$3,000 at December 31, 1998.

INVESTMENTS -- Short-term investments ordinarily consist of short-term debt securities acquired with cash not immediately needed in operations. Such amounts have maturities of less than one year. Investments ordinarily consist of debt securities acquired with cash not immediately needed in operations. Such amounts have maturities of at least one year (none have maturities exceeding eighteen months).

Management determines the appropriate classification of its short term investments and investments in debt securities at the time of the purchase and reevaluates such determinations at each balance sheet date. All investments in debt securities are classified as held to maturity as the company has the positive intent and ability to hold the securities to maturity. Held to maturity securities are stated at amortized cost. The amortized cost of debt securities is adjusted for amortization of premiums and accretion of discounts to maturity. Such amortization and interest are included in other income in the consolidated statements of operations. The Company's investments in debt securities are diversified among high credit quality securities in accordance with the Company's investment policy. The gross unrealized gain or loss on all held to maturity debt securities was an unrealized loss of approximately \$83,000 at December 31, 1999, and unrealized loss of approximately \$40,000 at December 31, 1998.

INVENTORIES -- Inventories are stated at the lower of average cost or net realizable value. In order to achieve a better matching of production costs with the revenues generated in production, certain fixed overhead costs and certain general and administrative costs that are related to production are capitalized into inventory when they are incurred and are charged to cost of sales as product costs at the time of sale. Such amounts are not material to the consolidated financial statements.

Sales demonstration inventory is comprised of measuring devices utilized by sales representatives to present the Company's products to customers. These products remain in sales demonstration inventory for six to twelve months and are subsequently sold at prices that produce slightly reduced gross margins.

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES--(CONTINUED)

PROPERTY AND EQUIPMENT -- Property and equipment are recorded at cost. Depreciation is computed using the straight-line and declining-balance methods over the estimated useful lives of the various classes of assets as follows:

Machinery and equipment	2 to 10 years
Furniture and fixtures	5 to 10 years

Leasehold improvements are amortized on the straight-line basis over the lesser of the life of the asset or the term of the lease.

INTANGIBLES -- Goodwill represents the excess of purchase price over the fair value of businesses acquired and is amortized on a straight-line basis over 5 years.

Other acquired intangibles principally include core technology, existing product technology, workforce in place and customer relationships that arose in connection with the acquisition of CATS. Other acquired intangibles are recorded at fair value at the date of acquisition and are amortized over their estimated useful lives of primarily 3 to 5 years.

Product design costs incurred in the development of products after technological feasibility is attained are capitalized and amortized using the straight-line method over the estimated economic lives of the related products, not to exceed 3 years. The Company considers technological feasibility to be established when the Company has completed all planning, designing, coding and testing activities that are necessary to establish design specifications including function, features and technical performance requirements. Capitalization of product design costs ceases and amortization of such costs begins when the product is available for general release to customers.

Patents are recorded at cost. Amortization is computed using the straight-line method over the lives of the patents, which is 17 years.

Other intangibles are amortized over periods ranging from 3 to 5 years.

RESEARCH AND DEVELOPMENT -- Research and development costs incurred in the discovery of new knowledge and the resulting translation of this new knowledge into plans and designs for new products, prior to the attainment of the related products' technological feasibility, are recorded as expenses in the period incurred.

INCOME TAXES -- The Company utilizes the asset and liability method to measure and record deferred income tax assets and liabilities. Deferred tax assets and liabilities reflect the future income tax effects of temporary differences between the consolidated financial statement carrying amounts of existing assets and liabilities and their respective tax bases

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES--(CONTINUED)

and are measured using enacted tax rates that apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized.

FAIR VALUE OF FINANCIAL INSTRUMENTS -- The Company's financial instruments include cash and cash equivalents, short-term investments, accounts receivable, investments, accounts payable and liabilities to banks. The carrying amount of long-term debt to banks approximates fair value based on interest rates that are currently available to the Company for issuance of debt with similar terms and remaining maturities. The carrying amounts of other financial instruments approximate their fair value because of their short-term maturities.

EARNINGS PER SHARE -- Basic earnings per share ("EPS") is computed by dividing earnings available to common shareholders by the weighted-average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution of securities that could share in the earnings. A reconciliation of the number of common shares used in calculation of basic and diluted EPS is presented in Note 12.

CONCENTRATION OF CREDIT RISK -- Financial instruments which potentially expose the Company to concentrations of credit risk consist principally of operating demand deposit accounts. The Company's policy is to place its operating demand deposit accounts with high credit quality financial institutions.

In June 1996, the Company entered into an Original Equipment Manufacturer (OEM) agreement with Mitutoyo Corporation ("Mitutoyo"), a Japanese company which manufactures and markets metrology tools. Under the agreement, Mitutoyo sells the Company's products under the name SPINARM. The agreement, which grants Mitutoyo a nonexclusive right to sales in Japan, originally expired in June 1999 and was renewed for a successive one-year term in 1999.

In March 1999, the Company entered into an OEM agreement with Brown & Sharpe Manufacturing Company ("Brown & Sharpe"), a North Kingstown, Rhode Island company that is a world leader in the manufacture of traditional CMMs and other metrology products. Brown & Sharpe will market the FAROArm/registered trademark/ worldwide under the name GAGE 2000 A. The agreement, which grants Brown & Sharpe non-exclusive distribution right worldwide, expires in March 2001, and is renewable for successive one-year terms.

No customer represented 6% or more of the Company's total sales for the years ended December 31, 1999 and 1998.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES--(CONTINUED)

STOCK-BASED COMPENSATION -- In accordance with Statement of Financial Accounting Standards ("SFAS") No. 123, "Accounting for Stock-Based Compensation," ("SFAS No. 123"), the Company has elected to continue to account for its employee stock compensation plans under Accounting Principle Board (APB) Opinion No. 25 with pro forma disclosures of net earnings and earnings per share, as if the fair value based method of accounting defined in SFAS No. 123 has been applied. Under the intrinsic value based method, compensation cost is the excess, if any, of the quoted market price of the stock at the grant date or other measurement date over the amount an employee must pay to acquire the stock. Under the fair value based method, compensation cost is measured at the grant date based on the value of the award and is recognized over the service period, which is usually the vesting period.

LONG-LIVED ASSETS -- Long-lived assets, including property and equipment and certain intangible assets to be held and used by the Company are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value of the assets may not be recoverable. Impairment losses are recognized if expected future cash flows of the related assets are less than their carrying values. Measurement of an impairment loss is based on the fair value of the asset. Long-lived assets and certain identifiable intangibles to be disposed of are reported at the lower of carrying amount or fair value less cost to sell. See Note 2 regarding the impairment of certain developed and core technology.

ESTIMATES -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

RECENTLY ADOPTED ACCOUNTING STANDARDS -- In June 1997, the Financial Accounting Standards Board ("FASB") issued SFAS No. 130, "Reporting Comprehensive Income" ("SFAS No. 130"), effective for fiscal years beginning after December 15, 1997. SFAS No. 130 requires that all items that are required to be recognized under accounting standards as components of comprehensive income be reported in a financial statement that is displayed with the same prominence as other financial statements. SFAS No. 130 does not require a specific format for that financial statement but requires that an entity display an amount representing total comprehensive income for the period in that statement. SFAS No. 130 requires that an entity classify items of other comprehensive income by their nature in a financial statement. For example, other comprehensive (loss) income may include foreign currency and unrealized gains and losses on certain investments in debt and equity securities. In addition, the accumulated balance of other comprehensive income must be

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES--(CONTINUED)

displayed separately from retained earnings and additional paid in capital in the equity section of a statement of financial position. The Company adopted this accounting standard on January 1, 1998, as required. Prior year financial statements have been restated for comparative purposes.

In June 1997, the FASB issued SFAS No. 131, "Disclosure About Segments of an Enterprise and Related Information" ("SFAS No. 131"), effective for fiscal years beginning after December 15, 1997. SFAS No. 131 establishes standards for reporting information about operating segments in annual financial statements and requires selected information about operating segments in interim financial reports to shareholders. It also establishes standards for related disclosures about products and services, geographic areas and major customers. Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. SFAS No. 131 requires reporting segment profit or loss, certain specific revenue and expense items and segment assets. It also requires reconciliations of total segment revenues, total segments profit or loss, total segment assets, and other amounts disclosed for segments to corresponding amounts reported in the financial statements.

In October 1997 the American Institute of Certified Public Accountants issued Statement of Position 97-2, "Software Revenue Recognition" ("SOP 97-2"). SOP 97-2 provides guidance on applying generally accepted accounting principles in recognizing revenue on software transactions and is effective for transactions entered into in fiscal years beginning after December 15, 1997. The Company adopted SOP 97-2 on January 1, 1998, as required. Adoption of this SOP 97-2 did not have a material effect on the financial statements.

NEW ACCOUNTING STANDARDS -- The FASB recently issued SFAS No. 137, "Accounting for Derivative Instruments and Hedging Activities-Deferral of Effective Date of FASB Statement No. 133" ("SFAS No. 137"). SFAS No. 137 defers for one year the effective date of SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS No. 133"). The rule now will apply to all fiscal quarters of all fiscal years beginning after June 15, 2000. SFAS No. 137 permits early adoption as of the beginning of any fiscal quarter after its issuance. SFAS No. 133 will require the Company to recognize all derivatives on the balance sheet at fair value. Derivatives that are not hedges must be adjusted to fair value through income. If the derivative is a hedge, depending on the nature of the hedge, changes in the fair value of derivatives will either be offset against the change in fair value of the hedged assets, liabilities, or firm commitments through earnings or recognized in other comprehensive income until the hedged item is recognized in earnings.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES--(CONTINUED)

The ineffective portion of a derivative's change in fair value will be immediately recognized in earnings. The Company has not completed its evaluation of the impact of SFAS No. 133 on the financial statements.

RECLASSIFICATIONS -- Certain prior year amounts have been reclassified to conform to current year presentation.

2. ACQUISITION OF CATS

On May 15, 1998, the Company acquired CATS GmbH ("CATS") for total consideration of \$16,069,000 consisting of \$5 million in cash, 916,668 shares of Common Stock and the assumption of certain outstanding liabilities of CATS. The purchase price includes direct costs of the acquisition in the amount of \$674,000.

In addition, 333,332 shares of Common Stock were placed in escrow to be issued provided CATS met certain sales performance goals within an eighteen-month period following the acquisition. These sales goals were not met by November 15, 1999. The 90-day period for registering disputes expired on February 13, 2000 with no claims. The 333,332 shares held by the escrow agent are being returned to the Company.

The acquisition agreement provided that the Company would provide a loan to the two former shareholders of CATS to fund their tax liability in connection with the shares of FARO Common Stock that they received in the acquisition. The former CATS shareholders remain key employees of the Company. Pursuant to a Loan Agreement dated August 2, 1999 with each of the former CATS shareholders, the Company has agreed to loan to the former CATS shareholders an amount equal to their tax obligation to the German tax authorities in connection with the acquisition of CATS. The aggregate amount of the loans is estimated to be approximately \$2 million. The Company is not obligated to provide the loans until the German tax authorities request payment for the tax from the former CATS shareholders, which has not yet occurred. Moreover, the loan commitment will cease if the Company's share price rises to \$11.34 per share (the price establishing the tax liability) for several consecutive days. If the loans are made, they will be for a term of three years, at an interest rate of approximately 4.3%, with an option for the borrower to extend the term for an additional three years. As collateral for the loans, the former CATS shareholders will pledge to the Company the number of shares of Company Common Stock equal to the amount of the loan divided by 6.375. If the amount of the loans is \$2 million, the loans will be secured by 313,725 shares. The loans will be a non-recourse obligation of the former CATS shareholders.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

2. ACQUISITION OF CATS--(CONTINUED)

The acquisition was recorded under the purchase method of accounting and the final allocation among tangible and intangible assets and liabilities is as follows:

Tangible assets (including cash of \$5,618)	\$ 1,522,000
Intangible assets:	
Developed and core technology	8,940,000
Workforce in place	550,000
Customer relations	590,000
Goodwill	2,871,000
In-process technology	3,210,000
Liabilities assumed	(1,614,000)

	\$16,069,000
	=====

The valuation of CATS was based on management's estimates of after tax net cash flows and gives explicit consideration to the Security and Exchange Commission's ("SEC") recent views on in-process research and development in purchase transactions. In making the allocation of purchase price, the Company considered the present value of cash flows and income, the status of projects, completion costs and project risk. Specifically, the Company considered (1) the value of core technology and ensured that the relative allocations to core technology and in-process technology were consistent with the relative contributions of each of the final products and (2) the stage of completion of the individual projects and ensured that the value considered only the efforts completed as of the transaction date.

The amount allocated to in-process research and development of \$3.2 million was expensed upon acquisition, as it was determined that the underlying projects had not reached technological feasibility, had no alternative future use and successful future development was uncertain.

In the fourth quarter of 1999, the Company recorded a write-down of developed and core technology of approximately \$3,073,000 in the Consolidated Statement of Operations. This write-down was in accordance with SFAS No. 121, "Accounting for Impairment of Long-Lived Assets" ("SFAS No. 121"). Developed and core technology was determined to have been impaired because the anticipated future cash flows resulting from the software products acquired from CATS GmbH indicate that the recoverability of a portion of the developed and core technology is not reasonably assured. The estimated fair value of the developed and core technology was determined by calculating the present value of the estimated future cash flows.

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

2. ACQUISITION OF CATS--(CONTINUED)

The operating results of CATS have been included in the Consolidated Statements of Operations since the date of acquisition. The following unaudited pro forma results of operations are presented for informational purposes assuming that the Company had acquired CATS as of January 1, 1997. The \$3.2 million charge off for in-process research and development has been excluded from the pro forma results as it represents a material unusual charge.

	YEARS ENDED DECEMBER 31	
	1998	1997
Revenues	\$28,357,000	\$26,860,000
Net (loss) income	(1,215,000)	1,369,000
(Loss) income per share:		
Basic	\$ (0.11)	\$ 0.16
Diluted	\$ (0.11)	\$ 0.15

The pro forma results of operations have been prepared for comparative purposes only and do not purport to be indicative of the results of operations which actually would have resulted had the acquisition occurred on the date indicated, or which may result in the future.

3. SUPPLEMENTAL CASH FLOW INFORMATION

Selected cash payments and non cash activities were as follows:

	YEARS ENDED DECEMBER 31		
	1999	1998	1997
Cash paid for interest	\$ 3,237	\$ 13,023	\$ 110,768
Cash paid for income taxes	24,392	569,481	1,951,286
Non cash investing and financing activities:			
Business acquired:			
Fair market value of assets acquired, net of cash acquired		17,677,382	
Liabilities assumed		(1,614,000)	
Common stock issued		10,395,015	

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

4. INVENTORIES

Inventories consist of the following:

	DECEMBER 31	
	1999	1998
Raw materials	\$ 1,914,543	\$ 2,778,081
Finished goods	1,191,977	1,486,572
Sales demonstration	3,092,894	2,178,965
	\$ 6,199,414	\$ 6,443,618

5. INTANGIBLE ASSETS

Intangible assets consist of the following:

	DECEMBER 31	
	1999	1998
Goodwill	\$ 2,695,632	\$ 3,033,767
Existing product technology	5,320,924	9,446,839
Work force in place	516,405	581,181
Customer relationships	553,961	623,449
Product design costs	886,897	744,229
Patents	1,102,821	956,439
Other	283,067	130,639
	11,359,707	15,516,543
Accumulated amortization	(5,380,635)	(2,695,352)
Intangible assets -- net	\$ 5,979,072	\$12,821,191

6. ACCRUED LIABILITIES

Accrued liabilities consist of the following:

	DECEMBER 31	
	1999	1998
Accrued compensation and benefits	\$ 1,334,675	\$ 221,105
Accrued royalties and warranties	227,486	
Other accrued liabilities	1,276,169	610,988
	\$ 2,838,330	\$ 832,093

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

7. NOTES PAYABLE AND DEBT

Long-term debt consists of the following:

	DECEMBER 31	
	1999	1998
5.8% secured note	\$ 5,424	\$ 10,092
4-year, 5.9% automobile loan	20,812	
Unsecured note to shareholders		31,388
	26,236	41,480
Less current portion	(8,746)	(4,156)
	\$ 17,490	\$ 37,324
	=====	=====

Long-term debt of \$17,490 and \$37,324 is included in other long-term liabilities in the accompanying consolidated balance sheets as of December 31, 1999 and 1998, respectively.

The secured note is collateralized by a telephone system and was repaid in full in January 2000. In November 1999, a subsidiary acquired a company vehicle through a financing medium payable in 4 years to expire in 2003. The loan was originally financed for approximately \$22,000.

In April 1997, the Company obtained a one-year unsecured \$1.0 million line of credit which bears interest at the 30-day commercial paper rate plus 2.65% per annum. The line of credit was extended in 1998 and 1999 and expires on March 31, 2000. No borrowings were outstanding under this line of credit as of December 31, 1999 and 1998.

A subsidiary has a standby line of credit for \$20,000 with a German bank to secure the remaining lease obligation on the former German headquarters. A 3% fee is charged annually on the amount of the line of credit.

In December 1998, the Company had available with two financial institutions short-term revolving lines of credit aggregating \$445,000. Under these lines, a subsidiary could borrow funds for operations. These lines of credit were personally guaranteed by certain shareholders. The total amount outstanding on these lines at December 31, 1998 was approximately \$296,000. The average interest rates in such borrowings at December 31, 1998 was 9%. The entire balance was repaid in 1999 and the line of credit was not renewed.

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

8. RELATED PARTY TRANSACTIONS

LEASES -- The Company leases its plant and office building from Xenon Research, Inc. ("Xenon"), a 26% shareholder. The lease, which was amended in 1997 to provide for additional premises and an increase in base rent of approximately \$150,000, expires on February 28, 2001. The Company has two five-year renewal options. The base rent during renewal periods will reflect changes in the U.S. Bureau of Labor Statistics, Consumer Price Index for all Urban Consumers. Rent expense under this lease was approximately \$358,000 in 1999, \$300,000 for 1998 and \$150,000 for 1997.

9. INCOME TAXES

(Loss) income before taxes consisted of the following:

	YEARS ENDED DECEMBER 31		
	1999	1998	1997
Domestic	\$ (2,508,948)	\$ 712,795	\$5,584,295
Foreign	(6,007,338)	(5,193,357)	(263,035)
(Loss) income before income taxes	\$ (8,516,286)	\$ (4,480,562)	\$5,321,260

The components of the income tax (benefit) expense for income taxes are as follows:

	DECEMBER 31		
	1999	1998	1997
Current:			
Federal	\$ (357,453)	\$ 75,174	\$1,945,035
State	(55,333)	13,621	294,702
	(412,786)	88,795	2,239,737
Deferred:			
Federal	(585,932)	107,597	(108,646)
State	10,174	10,666	(16,461)
Foreign	(132,920)	243,474	
	(708,678)	361,737	(125,107)
	\$ (1,121,464)	\$ 450,532	\$2,114,630

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

9. INCOME TAXES--(CONTINUED)

Income tax (benefit) expense for the years ended December 31, 1999, 1998 and 1997 differ from the amount computed by applying the federal statutory corporate rate to income before income taxes. The differences are reconciled as follows:

	YEARS ENDED DECEMBER 31		
	1999	1998	1997
Tax (benefit) expense at statutory rate	\$ (2,895,537)	\$ (1,523,391)	\$1,809,228
State income taxes, net of federal benefit	(109,543)	46,719	181,713
Nontaxable interest income	(141,180)	(121,442)	
Foreign tax rate difference	(986,167)	(943,551)	
Research and development credit	(171,059)	(103,309)	(64,893)
Nondeductible items	42,530	22,831	159,198
Change in deferred tax asset			
valuation allowance	3,028,662	3,033,000	
Other	110,830	39,675	29,384
Total income tax (benefit) expense	\$ (1,121,464)	\$ 450,532	\$2,114,630

The components of the Company's net deferred tax asset at December 31, 1999 and 1998 are as follows:

	DECEMBER 31	
	1999	1998
Net deferred tax asset/(liability) -- current		
Unearned service revenue	\$ 6,780	\$ 98,230
Product design costs	(124,303)	(272,631)
Tax credits and carryforwards	2,686	234,970
Other	608,925	60,974
Net deferred tax asset -- current	\$ 494,088	\$ 121,543
Net deferred tax asset/(liability) -- non-current		
Depreciation	\$ 49,618	\$ (22,979)
Employee stock options	150,363	87,347
Unearned service revenue	106,305	52,082
Patent amortization	(48,373)	(72,963)
Intangible assets	3,762,451	2,089,000
Foreign currency translation adjustment		(132,920)
Tax credits and carryforwards	2,299,211	944,000
Other		11,213
Valuation allowance	(6,061,662)	(3,033,000)
Net deferred tax asset/(liability) -- non-current	\$ 257,913	\$ (78,220)

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

9. INCOME TAXES--(CONTINUED)

At December 31, 1999, the Company's foreign subsidiaries had deferred tax assets relating to net operating loss carryforwards, which do not expire, and intangible assets of \$2,299,211 and \$3,762,451, respectively. For financial reporting purposes, a valuation allowance of \$6,061,662 has been recognized to offset the deferred tax assets relating to the net operating losses and intangible assets.

10. COMMITMENTS AND CONTINGENCIES

LEASES -- The following is a schedule of future minimum lease payments required under noncancelable operating leases, including leases with related parties (see Note 8), in effect at December 31, 1999:

YEAR ENDING DECEMBER 31	AMOUNT
2000	\$ 964,000
2001	536,000
2002	334,000
2003	292,000
2004	283,000
Total future minimum lease payments	\$2,409,000

Rent expense for 1999, 1998 and 1997 was approximately \$973,000, \$641,000 and \$236,000, respectively.

LITIGATION -- In the normal course of business, the Company is subject to various proceedings, lawsuits and other claims. Such matters are subject to many uncertainties, and outcomes are not predictable with assurance. While these uncertainties could affect future operations, the Company believes that after final disposition, any monetary liability or financial impact would not be expected to have a materially adverse effect on the Company's Consolidated Financial Statements.

11. STOCK OPTION PLANS

The Company has three stock option plans that provide for the granting of stock options to key employees and non-employee members of the Board of Directors. The 1993 Stock Option Plan ("1993 Plan") and the Amended and Restated 1997 Employee Stock Option Plan ("1997 Plan") provide for granting incentive stock options and nonqualified stock options to officers and key employees of the Company. The Non-Employee Director Plan provides for granting nonqualified stock options and formula options to non-employee directors.

11. STOCK OPTION PLANS--(CONTINUED)

The Company is authorized to grant options for up to 1,000,000 shares of Common Stock under the 1993 Plan, of which 295,997 and 133,218 options have been granted at exercise prices of \$0.36 and \$3.60, respectively. These options vest over primarily 3 and 4 year periods.

The Company is authorized to grant options for up to 1,400,000 shares of Common Stock under the 1997 Plan, of which 857,594 options have been granted at exercise prices between \$3.31 and \$14.30 (for those meant to qualify for treatment as incentive stock options). These options vest over a three-year period. Subsequent to December 31, 1999, an additional 218,550 options were granted.

The Company is authorized to grant up to 250,000 shares of Common Stock under the Non-Employee Director Plan. Each non-employee director is granted 3,000 options upon election or reelection to the Board of Directors (formula options). Formula options granted to directors are generally granted upon the same terms and conditions as options granted to officers and employees. These options vest over a three-year period. Additionally in 1997, certain non-employee directors were granted options to purchase 160,000 of Common Stock in consideration for their prior service on the Board of Directors. These options vested upon grant at an exercise price of \$12.

Additionally, the Company's 1997 Non-Employee Directors' Fee Plan permits non-employee directors to elect to receive directors' fees in the form of Common Stock rather than cash. Common Stock issued in lieu of cash directors' fees is issued at the end of the quarter in which the fees are earned, with the number of shares being based on the fair market value of the Common Stock for the five trading days immediately preceding the last business day of the quarter.

Compensation cost charged to operations associated with the Company's stock option plans was \$168,912, \$172,164 and \$408,000 in 1999, 1998 and 1997, respectively. Compensation cost was based on the difference between the value of the stock, at date of grant, and its exercise price multiplied by the number of shares vested in each year.

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

11. STOCK OPTION PLANS--(CONTINUED)

A summary of stock option activity and weighted average exercise prices follows:

	YEARS ENDED DECEMBER 31					
	1999		1998		1997	
	OPTIONS	WEIGHTED-AVERAGE EXERCISE PRICE	OPTIONS	WEIGHTED-AVERAGE EXERCISE PRICE	OPTIONS	WEIGHTED-AVERAGE EXERCISE PRICE
Outstanding at beginning of year	1,194,165	\$ 9.73	955,723	\$ 8.00	190,512	\$ 0.36
Granted	66,000	4.76	535,381	8.64	797,001	9.90
Forfeited	(108,106)	7.76	(84,470)	8.22	(31,790)	9.67
Exercised	(11,373)	2.60	(212,469)	1.17		
Outstanding at year-end	1,140,686	9.79	1,194,165	9.73	955,723	8.00
Outstanding exercisable at year-end	659,275	\$ 10.49	417,780	\$ 10.78	498,680	\$ 6.67
Weighted-average fair value of options granted during the year	\$ 3.75		\$ 5.26		\$ 4.82	

A summary of stock options outstanding and exercisable as of December 31, 1999 follows:

EXERCISE PRICE	OPTIONS OUTSTANDING	WEIGHTED-AVERAGE REMAINING CONTRACTUAL LIFE (YEARS)	OPTIONS EXERCISABLE
\$ 0.36	27,859	5.97	27,859
\$ 3.31-3.64	243,366	8.59	103,914
\$ 4.16-5.62	60,000	9.52	0
\$10.34-11.35	137,461	8.52	45,817
\$ 12.00	332,000	7.72	275,018
\$13.00-13.20	240,000	5.74	173,334
\$ 14.30	100,000	8.16	33,333
	1,140,686		659,275

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

11. STOCK OPTION PLANS--(CONTINUED)

Remaining non-exercisable options as of December 31, 1999 become exercisable as follows:

YEAR ENDING DECEMBER 31 -----	AMOUNT -----
2000	283,918
2001	175,825
2002	21,668

	481,411
	=====

Had compensation cost for the Company's stock-based compensation plans been determined consistent with SFAS No. 123, the Company's net earnings and earnings per share would have been as follows:

		YEARS ENDED IN DECEMBER 31		
		1999	1998	1997
		-----	-----	-----
Net (loss) income	As reported	\$ (7,394,822)	\$ (4,931,094)	\$ 3,206,630
	Pro forma	(8,531,554)	(5,720,379)	2,345,551
(Loss) income per share --				
Basic	As reported	\$ (0.67)	\$ (0.46)	\$ 0.41
	Pro forma	(0.77)	(0.54)	0.30
(Loss) income per share --				
Diluted	As reported	\$ (0.67)	\$ (0.46)	\$ 0.39
	Pro forma	(0.77)	(0.54)	0.29

The Company used the Black-Scholes option-pricing model to determine the fair value of grants made. The following assumptions were applied in determining the pro forma compensation cost:

	YEARS ENDED IN DECEMBER 31		
	1999	1998	1997
	-----	-----	-----
Risk-free interest rate	5.50%	4.86 to 5.83%	5.63%
Expected dividend yield	0%	0%	0%
Expected option life	3-10 years	3-10 years	3-10 years
Stock price volatility	105.21%	91.32%	46.33%

The effects of applying SFAS No. 123 for the pro forma disclosures are not representative of the effects expected on reported net (loss) income and (loss) income per share in future years since the disclosures do not reflect compensation expense for options granted prior to 1996.

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

12. EARNINGS PER SHARE

A reconciliation of the number of common shares used in calculation of basic and diluted earnings per share ("EPS") is presented below:

	YEARS ENDED DECEMBER 31					
	1999		1998		1997	
	SHARES	PER-SHARE AMOUNT	SHARES	PER-SHARE AMOUNT	SHARES	PER-SHARE AMOUNT
Basic EPS	11,015,140	\$ (0.67)	10,632,708	\$ (0.46)	7,831,715	\$ 0.41
Effect of dilutive securities:						
Stock options					355,495	
Warrants					1,838	
Diluted EPS	11,015,140	\$ (0.67)	10,632,708	\$ (0.46)	8,189,048	\$ 0.39

13. BENEFIT PLAN

During 1996, the Company established a defined contribution retirement 401k plan for its employees, which provides benefits for all employees meeting certain age and service requirements. The Company may make a discretionary contribution each Plan year as determined by its Board of Directors. Discretionary contributions or employer matches can be made to the participant's account but cannot exceed 4% of compensation. The Company made no contributions to the Plan during the three years ending December 31, 1999.

14. SEGMENT GEOGRAPHIC DATA

The Company develops, manufactures, markets and supports Computer-Aided Design (CAD)-based quality assurance products and CAD-based inspection and statistical process control software. This one line of business represents more than 99% of consolidated sales. The Company operates through sales teams established by geographic area. Each team is equipped to deliver the entire line of Company products to customers within its geographic area. The Company has aggregated the sales teams into a single operating segment as a result of the similarities in the nature of products sold, the type of customers and the

FARO TECHNOLOGIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

14. SEGMENT GEOGRAPHIC DATA--(CONTINUED)

methods used to distribute the Company's products. The following table presents information about the Company by geographic area:

	DECEMBER 31					
	1999		1998		1997	
	SALES	LONG-LIVED ASSETS	SALES	LONG-LIVED ASSETS	SALES	LONG-LIVED ASSETS
United States	\$17,687,875	\$2,522,654	\$14,740,829	\$ 2,707,921	\$15,439,776	\$1,522,627
Germany	6,321,760	5,083,420	4,920,197	11,592,359	1,235,066	
United Kingdom	2,568,020		1,916,115		1,263,294	
France	1,716,031	41,145	1,647,798			
Canada	1,286,501		1,283,834		1,252,423	
Other foreign	3,525,553		3,005,926	46,103	4,325,826	53,132
Total	\$33,105,740	\$7,647,219	\$27,514,699	\$14,346,383	\$23,516,385	\$1,575,759

15. QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)

QUARTER ENDED	MARCH 31, 1999	JUNE 30, 1999	SEPTEMBER 30, 1999	DECEMBER 31, 1999
Sales	\$ 6,904,496	\$8,611,436	\$ 7,025,005	\$10,564,803
Gross profit	4,165,767	5,163,983	3,633,976	5,981,076
Net loss	(1,140,791)	(164,555)	(1,663,750)	(4,425,726)
Net loss per share:				
Basic	\$ (0.10)	\$ (0.01)	\$ (0.15)	\$ (0.40)
Diluted	(0.10)	(0.01)	(0.15)	(0.40)

QUARTER ENDED	MARCH 31, 1998	JUNE 30, 1998	SEPTEMBER 30, 1998	DECEMBER 31, 1998
Sales	\$ 6,682,201	\$ 7,721,808	\$ 4,972,182	\$ 8,138,508
Gross profit	4,000,439	4,941,965	2,512,039	4,768,943
Net income (loss)	1,023,391	(1,709,731)	(2,740,809)	(1,503,945)
Net income (loss) per share:				
Basic	\$ 0.10	\$ (0.16)	\$ (0.25)	\$ (0.13)
Diluted	0.10	(0.16)	(0.25)	(0.13)

15. QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)--(CONTINUED)

The fourth quarter of 1999 includes unusual charges of approximately \$3,073,000 related to the impairment of existing developed and core software technology acquired from CATS GmbH; unusual charges of approximately \$900,000 related to obsolete inventory and a write-down of demonstration inventory, which was identified during a worldwide physical inventory; and unusual charges of approximately \$1,200,000, primarily related to the write-off of certain patents and capitalized research and development costs due to changes in technology.

The second quarter of 1998 includes unusual charges of \$3,210,000 related to the portion of the CATS purchase price attributed to in-process research and development that was expensed immediately.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.

None.

PART III

Certain information required by Part III is omitted from this Report in that the Registrant will file a definitive proxy statement pursuant to Regulation 14A (the "Proxy Statement") not later than 120 days after the end of the fiscal year covered by this Report and certain information included therein is incorporated herein by reference. Only those sections of the Proxy Statement that specifically address the Items set forth herein are incorporated by reference. Such incorporation does not include the Compensation Committee Report or the Performance Graph included in the Proxy Statement.

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT.

The information to be set forth under the captions "Election of Directors" and "Section 16(a) Beneficial Ownership Reporting Compliance" in the Proxy Statement is incorporated herein by reference.

The information concerning the Company's executive officers required by this Item is incorporated by reference herein from the section of this Report in Part I, Item 1, entitled "Executive Officers of the Registrant."

ITEM 11. EXECUTIVE COMPENSATION.

The information to be set forth under the caption "Executive Compensation" in the Proxy Statement is incorporated herein by reference; provided, however that the Company specifically excludes from such incorporation by reference any information set forth under the caption "Compensation Committee Report on Executive Compensation."

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT.

Security ownership of certain beneficial owners and management to be set forth under the caption "Beneficial Owners and Management" in the Proxy Statement is incorporated herein by reference.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS.

The information to be set forth under the caption "Certain Relationships and Related Transactions" in the Proxy Statement is incorporated herein by reference.

ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K.

(a) DOCUMENTS FILED AS PART OF THIS REPORT. The following documents are filed as part of this Report:

(1) FINANCIAL STATEMENTS. Included in Part II, Item 8 is an index to the Consolidated Financial Statements of FARO Technologies, Inc. and Report of Deloitte & Touche LLP, Independent Certified Public Accountants, filed as part of this Form 10-K.

(2) FINANCIAL STATEMENT SCHEDULES. Schedules not listed in the index to the Consolidated Financial Statements included in Part II, Item 8, have been omitted because they are not applicable or are not required or the information required to be set forth therein is included in the Consolidated Financial Statements or Notes thereto.

(3) EXHIBITS.

EXHIBIT NO.	DESCRIPTION
3.1	Articles of Incorporation, as amended (FILED AS EXHIBIT 3.1 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
3.2	Bylaws, as amended (FILED AS EXHIBIT 3.2 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
4.1	Specimen Stock Certificate (FILED AS EXHIBIT 4.1 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
10.1	1997 Stock Option Plan, as amended (FILED AS EXHIBIT 10.1 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
10.2	Amended and Restated 1997 Employee Stock Option Plan (FILED AS ANNEX A TO REGISTRANT'S PROXY STATEMENT DATED MARCH 29, 2000, AND INCORPORATED HEREIN BY REFERENCE)
10.3	1997 Non-Employee Director Stock Option Plan (FILED AS EXHIBIT 10.3 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
10.4	1997 Non-Employee Directors' Fee Plan (FILED AS EXHIBIT 10.4 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
10.5	Term WCMA Loan and Security Agreement, dated September 24, 1996, between the Registrant and Merrill Lynch Business Financial Services, Inc. (FILED AS EXHIBIT 10.5 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
10.6	WCMA Note, Loan and Security Agreement, dated April 23, 1997, between the Registrant and Merrill Lynch Business Financial Services, Inc. (FILED AS EXHIBIT 10.6 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
10.7	Business Lease, dated March 1, 1991, between the Registrant (as successor-by-merger) to FARO Medical Technologies (U.S.), Inc.) and Xenon Research, Inc. (FILED AS EXHIBIT 10.7 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)

EXHIBIT NO.	DESCRIPTION
10.8	OEM Purchase Agreement, dated June 7, 1996 between the Company and Mitutoyo Corporation (FILED AS EXHIBIT 10.8 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
10.9	Nonexclusive Unique Application Reseller Agreement, dated September 9, 1996, between the Registrant and Autodesk, Inc. (FILED AS EXHIBIT 10.9 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
10.10	Form of Patent and Confidentiality Agreement between the Registrant and each of its employees (FILED AS EXHIBIT 10.10 TO REGISTRANT'S REGISTRATION STATEMENT ON FORM S-1, NO. 333-32983, AND INCORPORATED HEREIN BY REFERENCE)
10.11	Nonexclusive Unique Application Reseller Agreement, dated as of March 1, 1998, between the Registrant and Autodesk, Inc. (FILED AS EXHIBIT 10.11 TO REGISTRANT'S FORM 10-K FOR CALENDAR YEAR 1997, 0-23081, AND INCORPORATED HEREIN BY REFERENCE)
10.12	First Amendment to Business Lease, dated as of January 20, 1998, between the Registrant and Xenon Research, Inc., successor by merger to FARO Medical Technologies (US), Inc. (FILED AS EXHIBIT 10.12 TO REGISTRANT'S FORM 10-K FOR CALENDAR YEAR 1997, NO. 0-23081 AND INCORPORATED HEREIN BY REFERENCE)
10.13	Faro OEM Purchase Agreement, dated March 12, 1999 between the Company and Brown & Sharpe Manufacturing Company. (FILED AS EXHIBIT 10.13 TO REGISTRANT'S FORM 10-K FOR CALENDAR YEAR 1998, NO. 000-23081 AND INCORPORATED HEREIN BY REFERENCE)
10.14	Offer Letter to Stuart W. Jones, dated August 9, 1999 (FILED HEREWITH)
10.15	Extension of WCMA Line of Credit No. 740-07K27 dated March 31, 1999 between the registrant and Merrill Lynch Business Financial Services, Inc. (FILED HEREWITH)
10.16	OEM Contract (1) year extension, signed March 8 and 11, 2000, respectively, between the Registrant and Brown & Sharpe Manufacturing Company. (FILED HEREWITH)
11.1	Statement re Computation of Per Share Earnings (INCORPORATED BY REFERENCE FROM PAGE 1 TO THE REGISTRANT'S 1999 ANNUAL REPORT TO STOCKHOLDERS FILED AS EXHIBIT 13.1)
13.1	Annual Report to Stockholders for the year ended December 31, 1999 (TO BE DEEMED FILED HEREWITH ONLY TO THE EXTENT REQUIRED BY THE INSTRUCTIONS TO EXHIBITS FOR REPORTS ON FORM 10-K)
21.1	List of Subsidiaries (FILED HEREWITH)
23.1	Consent of Deloitte & Touche LLP (FILED HEREWITH)
24.1	Power of Attorney (INCLUDED ON PAGE 54 OF THIS REPORT)
27.1	Financial Data Schedule for the year ended December 31, 1999 (FILED HEREWITH FOR SEC FILING PURPOSES ONLY)
99.1	Properties (FILED HEREWITH)

(b) REPORTS ON FORM 8-K

None.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized

FARO TECHNOLOGIES, INC.

By: /s/ STUART W. JONES

Stuart W. Jones
Vice President and Chief Financial Officer
(Principal Financial and Accounting Officer)

Dated: March 29, 2000

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated. Each person whose signature appears below constitutes and appoints SIMON RAAB, Ph.D., GREGORY A. FRASER, Ph.D. and STUART W. JONES and each of them individually, his true and lawful attorney-in-fact and agent, with full power of substitution and revocation, for him and in his name, place and stead, in any and all capacities, to sign any and all amendments to this Report and to file the same, with all exhibits thereto, and other documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite and necessary to be done in connection therewith, as fully to all intents and purposes as he might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents, or either of them, may lawfully do or cause to be done by virtue hereof.

NAME AND SIGNATURE -----	TITLE -----	DATE ----
/s/ SIMON RAAB ----- Simon Raab, Ph.D.	Chairman of the Board, President, Chief Executive Officer (Principal Executive Officer), and Director	March 29, 2000
/s/ GREGORY A. FRASER ----- Gregory A. Fraser, Ph.D.	Executive Vice President, Secretary, Treasurer, and Director	March 29, 2000
/s/ HUBERT D'AMOURS ----- Hubert d' Amours	Director	March 29, 2000
/s/ PHILIP COLLEY ----- Philip Colley	Director	March 29, 2000
/s/ ALEXANDRE RAAB ----- Alexandre Raab	Director	March 29, 2000
/s/ NORMAN H. SCHIPPER ----- Norman H. Schipper	Director	March 29, 2000
/s/ ANDRE JULIEN ----- Andre Julien	Director	March 29, 2000

[FARO LETTERHEAD]

August 9, 1999

Stuart W. Jones
109 Radford Circle
Marietta, GA 30060-6373

Dear Mr. Jones:

We are pleased to offer you the position of Vice President and Chief Financial Officer for FARO Technologies, Inc. The following are the particulars of the offer.

RESPONSIBILITIES

You will be responsible for the management, administration, and coordination of all of the company's accounting and financial activities as well as being a key participant in all business development initiatives.

MANAGEMENT

You will report to Simon Raab, Chairman, President & Chief Executive Officer.

SALARY

Your salary shall be \$146,500 per year, paid semi-monthly.

BONUS

You will be eligible to receive up to 30% of your annual base salary (pro-rated for 1999), which will be paid at the end of the calendar year. This bonus is discretionary and will be based on overall company performance and your individual performance against metrics that are established and agreed upon by you and the CEO annually.

STOCK OPTIONS

You will receive options on 30,000 shares of FARO stock with a three year vesting period, vesting 1/3 (10,000 shares) after each completed year of service, with the strike price set at the closing price on your first day of employment. Options on additional shares may be granted to you in the future.

SEVERANCE

In the event you are terminated at FARO's discretion for any reason other than gross negligence and/or conviction of a felony or other crime involving dishonesty, you will receive 6 months' severance pay at your salary rate on the date of termination.

BENEFITS

You will be offered the company's standard benefits package, other than as noted in this letter. See the enclosure.

VACATION PAY

You will be eligible to be paid for fifteen days of vacation annually (five days in 1999), with 0.625 days earned and accrued per semi-monthly pay period.

RELOCATION

FARO will reimburse you for all reasonable and actual expenses upon submittal of an expense report with receipts in accordance with the following guidelines.

TRANSFER OF GOODS

FARO will reimburse all reasonable expenses related to relocation of personal goods.

TEMPORARY HOUSING

FARO will reimburse all reasonable fees associated with obtaining a new residence for up to 90 days, not to exceed \$4,000.00.

BEGINNING OF EMPLOYMENT

Your start date shall be August 18, 1999. Please report to our offices in Lake Mary, Florida, where you will be based.

EXPIRATION OF OFFER

This offer of employment is valid through August 16, 1999.

ACCEPTANCE OF OFFER

Please sign below to acknowledge acceptance of this offer and return a copy to FARO Technologies, Inc., 125 Technology Park, Lake Mary, Florida 32746, Attention: Director of Administration.

/s/ STUART W. JONES

Signature

/s/ STUART W. JONES

Printed Name

8/15/99

Date

CONTINGENCIES

This offer is contingent upon a satisfactory reference check, satisfactory in-depth background investigation, satisfactory drug screening, and insurance company acceptance to drive company vehicles.

Please note that this is an offer of employment and not an employment contract.

Should you have any questions regarding this offer, please contact me at 407.333.9911.

Sincerely,

FARO TECHNOLOGIES, INC.

/s/ SIMON RAAB

Simon Raab
Chairman, President and Chief Executive Officer

Enclosure:
FARO Technologies Benefits

[MERRILL LYNCH LETTERHEAD]

March 31, 1999

Dr. Simon Raab
Faro Technologies, Inc.
125 Technology Park
Lake Mary, FL 32746

RE: EXTENSION OF WCMA LINE OF CREDIT NO. 740-07K27

Dear Dr. Raab,

It is a pleasure to inform you that we have approved an extension of the above-numbered WCMA Line of Credit for Faro Technologies, Inc.

As extended, the new Maturity Date will be March 31, 2000, with all other terms and conditions remaining unchanged. In connection with this extension, a \$5,000.00 fee will be charged to the WCMA Account.

Once again, we are pleased to provide you with this extension of your WCMA Line of Credit. Should you have any questions, please contact Manny Calzon at 813/273-8557.

Very truly yours,

Merrill Lynch Business Financial Services Inc.

By: /s/ VALERIE WILDER

Valerie Wilder
Senior Portfolio Manager

cc: Manny Calzon
Chris Hunter

[FARO TECHNOLOGIES LETTERHEAD]

Raymond Munkelwitz
Brown & Sharpe
200 Frechtown Road
North Kingston, RI

SUBJECT: OEM CONTRACT (1) YEAR EXTENSION

Dear Mr. Munkelwitz:

Per section 8.1 of the FARO OEM Purchase Agreement signed on March 12, 1999 between FARO Technologies and Brown & Sharpe there is a stipulation requiring mutual written agreement prior to renewal of the agreement for a (1) year term.

This Document serves as FARO Technologies written agreement to extend the FARO OEM Purchase Agreement for a (1) year term starting March 12, 2000. Per our discussion the only changes will be minor adjustments of Appendix A1 and the Accessories Price List (attached) to reflect changes made to FARO Technologies list prices.

Please sign in the space provided below to confirm Brown & Sharpe's agreement to a (1) year extension of the OEM Agreement.

FARO TECHNOLOGIES, INC.

BY: /s/ GREG FRASER

DATE: March 8, 2000

Greg Fraser
Executive Vice President, Sales & Marketing

BROWN & SHARPE MANUFACTURING COMPANY

BY:/s/ [ILLEGIBLE]

DATE: March 11, 2000

attachment: appendix A1, FARO accessories price list

Exhibit 21.1 to Faro Technologies Inc. Form 10-K for the fiscal year ended December 31, 1999.

FARO TECHNOLOGIES, INC. LIST OF SUBSIDIARIES

Faro Worldwide Inc.
125 Technology Park Drive
Lake Mary, Florida 32746
USA

Faro Europe GmbH and Co. KG
Ingersheimerstr. 12
D-70499 Stuttgart-Weilimdorf
Germany

Antares LDA
Rua das Leirinhas N. 48 Aradas
3810 Aveiro
Portugal

INDEPENDENT AUDITORS' CONSENT

We consent to the incorporation by reference in Registration Statement Nos. 333-41115, 333-41125, 333-41131, and 333-41135 of FARO Technologies, Inc. on Forms S-8 of our report dated March 17, 2000, appearing in this Annual Report on Form 10-K of FARO Technologies, Inc. for the year ended December 31, 1999.

DELOITTE & TOUCHE LLP

Tampa, Florida
March 29, 2000

YEAR			
	DEC-31-1999		
	JAN-01-1999		
	DEC-31-1999		
		6,637,184	
		6,494,262	
		9,812,838	
		334,612	
		6,199,414	
	30,320,150		
		4,024,719	
		2,356,572	
		42,103,912	
	5,450,306		
			0
	0		
		0	
		11,060	
		42,095,852	
42,103,912			
		33,105,740	
	33,105,740		
		14,160,938	
		28,650,279	
		0	
		0	
		1,924	
	(8,516,286)		
	(1,121,464)		
	0		
		0	
		0	
			0
	(7,394,822)		
	(0.67)		
	(0.67)		

Faro Technologies Inc. Exhibit 99.1 - List of Properties

CORPORATE HQ - FLORIDA

125 Technology Park
 Lake Mary
 Florida 32746-6204
 Telephone: 407 333 9911
 Telephone: 888 258 9338
 Facsimile: 407 333 4181

DETROIT TECH CENTER

Megellan Technology Center
 Suite 100
 46998 Megellan Drive
 Wixom, MI 48393
 Telephone: 248 669 8620
 Telephone: 888 569 6890
 Facsimile: 248 669 8656

FARO FRANCE SALES OFFICE

46, avenue des Freres Lumiere
 78190 Trappes
 France
 Telephone: 011 33 1 3016 0600
 Facsimile: 011 33 1 3016 0606

FARO UK SALES OFFICE

The Techno Centre
 Conventry University Technology Park
 Puma Way, Coventry, CV1 2TT
 United Kingdom
 Telephone: 011 44 24 7623 6151
 Facsimile: 011 44 24 7623 6150

FARO EUROPE HQ

Ingersheimerstr .12
 D-70499 Stuttgart-Weilimdorf
 Germany
 Telephone: 011 49 1711 22 22435
 Facsimile: 011 49 1711 22 22444

MUNICH SALES OFFICE

Fraunhoferstr 18a, 2 Stock
 Martinsried, 82152
 Germany
 Telephone: 011 49 8989 556 20
 Facsmile: 011 49 8989 5562 22

PEINE SALES OFFICE

Woltorferstr. 76A
 Peine, 31224
 Germany
 Telephone: 011 49 5171 4882 30
 Facsmile: 011 49 5171 4882 32

PORTUGAL SALES AND R&D OFFICE

Rva das Leirinhas n 48, Aradas
 Aveiro, 3810
 Portugal
 Telephone: 011 35 1034 3711 41
 Facsmilie: 011 35 1034 3711 43

GLADBECK SALES OFFICE

Am Wiesenbusch 2
 Gladbeck, 45966
 Germany
 Telephone: 011 49 2043 9443 87
 Facsimile: 011 49 2043 9443 95